



Consolidated Financial Highlights for the Fourth Quarter of FY2024

(2023/10-2024/9)

OPEN HOUSE GROUP CO., LTD. [3288 TSE]

# **Table of Contents**

- 1. 4Q FY Consolidated Financial Summary
- 2. Consolidated Business Performance Forecast for FY 2025
- 3. Three-Year Management Policy
- 4. Sustainability
- 5. Supplemental Financial Data
- 6. Supplemental Market Data



### **FY2024 4Q Financial Results Topics**

Business Performance 4Q FY2024 both sales and net profit reached record highs for FY2024.

FY2024 4Q Results

Net sales ¥ 1.29 trillion [112.8%YoY]

Ordinary profit ¥ 120.2 billion [87.8%YoY]

Profit attributable to owners of parents  $\frac{492.9}{9000}$  billion [101.0% YoY]

Financial Forecasts for FY2025 FY2025, an increase in revenue and profit (excluding the impact of negative good will in FY2024) is expected.

FY2024 Forecasts

Net sales ¥ 1.30trillion [100.3%YoY]

Ordinary profit ¥ 130 billion [109.2%YoY]

Shareholder Returns **◆** Treasury share acquisition (Actual)

¥ 19.8 billion (3.46% \*) Dividend per Share 166 yen (Actual)

(Planned)

¥ 20 billion (4.29% \*)

(Forecast)

**168** yen

**Business Trends** 

Sales in the single-family home business, inventory adjustments completed in FY2024, and gross profit margin is expected to improve in FY2025.

\*Percentage of shares outstanding (excluding treasury shares)

### Financial Results for FY 2024 and Outlook for FY2025

- > Inventory adjustment of single-family home sales contracts was completed in the previous quarter, improving gross profit margin in the current quarter.
- For the condominium business, ¥100 billion of return to sales has been secured for the next fiscal year. This fiscal year, focused on improving gross profit margin.
- Property resale business, disposed of large stagnant projects in the previous fiscal year.
  The market conditions remain strong, and sales to overseas investors continue to be strong.
- > Significant demand for asset diversification among the wealthy, in the U.S. real estate business.
- > Non-asset business steadily growing as peripheral business.
- > No changes to the three-year financial and investment shareholder return policy (2024.9.~2026.9).
- > Maintained a healthy financial position with a 36.2% equity ratio and a net debt-to-equity ratio of 0.4 times.
- > Recover operating margin to 10% and promote continuous EPS growth

OPEN HOUSE GROUP

# 1. 4Q FY2024 Consolidated Financial Summary

### **Consolidated Statements of Income (Summary)**

■ Achieved record-high sales and net profit.

					(¥ Million)
	4Q FY2 (2022/10-2		4Q FY20 (2023/10-20		Inc. (Dec.)
	Actual	% of net sales	Actual	% of net sales	inc. (Dec.)
Net sales	1,148,484	-	1,295,862	-	112.8%
Operating profit	142,330	12.4%	119,088	9.2%	83.7%
Ordinary profit	136,927	11.9%	120,283	9.3%	87.8%
Profit attributable to owners of parent	92,050	8.0%	92,921	7.2%	100.9%

# **Performance by Segment (Net Sales/Operating Profit)**

- Sales growth in investment properties including property resale.
- Other (U.S. real estate), Pressance Corporation contributed to increased operating profit.

	Net sales						
	4Q FY2 (2022/10-7		4Q FY20 (2023/10-2	Inc.			
	Result	<b>Result</b> Ratio		Ratio	(Dec.)		
Total	1,148,484	100.0%	1,295,862	100.0%	112.8%		
Single-family home related business	590,394	51.4%	590,170	45.5%	100.0%		
Condominium	124,984	10.9%	89,294	6.9%	71.4%		
Property resale	185,018	16.1%	196,556	15.2%	106.2%		
Others (including U.S. real estate business)	88,301	7.7%	105,911	8.2%	119.9%		
Pressance Corporation	161,476	14.1%	180,850	14.0%	112.0%		
Meldia Co.	-	-	140,518	10.8%	-		
Adjustments	(1,692)	-	(7,439)	-	_		

Operating profit							
4Q FY (2022/10-		4Q FY2024 (2023/10-2024/9)		Inc.			
Result	% of Net sales	Result	% of Net sales	(Dec.)			
142,330	12.4%	119,088	9.2%	83.7%			
63,178	10.7%	49,668	8.4%	78.6%			
25,139	20.1%	10,664	11.9%	42.4%			
20,222	10.9%	17,268	8.8%	85.4%			
8,667	9.8%	11,452	10.8%	132.1%			
25,791	16.0%	27,466	15.2%	106.5%			
_	-	3,731	2.7%	-			
(668)	-	(1,164)	-	<u> </u>			

### **Single-family Home Related Business (Overall)**

- Sales landed flat compared to the previous fiscal year.
- Gross profit margin declined due to inventory adjustments from the second half of the previous fiscal year.

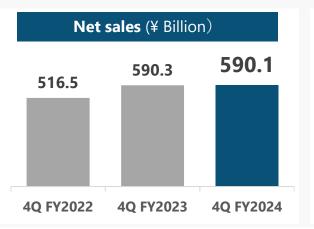
80

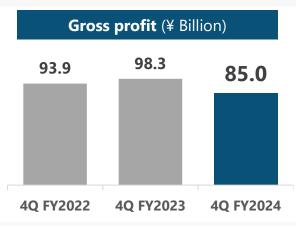
70

60

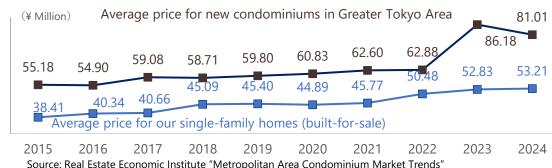
50 40

			(¥ Million)
4Q FY2022 (2021/10-2022/09)	4Q FY2023 (2022/10-2023/09)	4Q FY2024 (2023/10-2024/09)	Inc. (Dec.)
516,554	590,394	590,170	100.0%
93,912	98,343	85,040	86.5%
18.2%	16.7%	14.4%	(2.2)pt
63,014	63,178	49,668	78.6%
12.2%	10.7%	8.4%	(2.3)pt
	93,912 	(2021/10-2022/09) (2022/10-2023/09) 516,554 590,394 93,912 98,343 18.2% 16.7% 63,014 63,178	(2021/10-2022/09)       (2022/10-2023/09)       (2023/10-2024/09)         516,554       590,394       590,170         93,912       98,343       85,040         18.2%       16.7%       14.4%         63,014       63,178       49,668









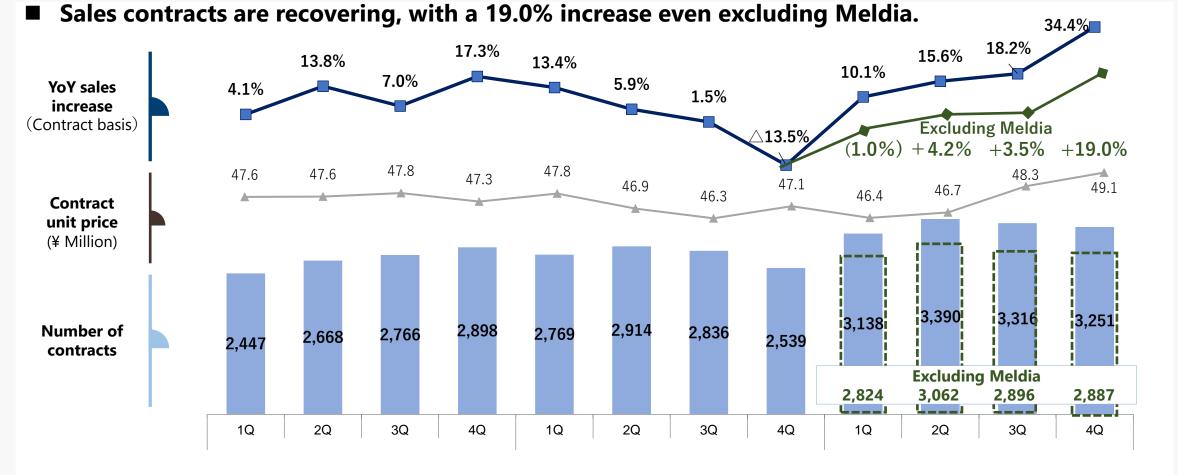
Source: Real Estate Economic Institute "Metropolitan Area Condominium Market Trends" Fiscal year: Calendar year (January-December) for condominiums.

For our detached houses, the period is from October of the previous year to September of the current year, for the Tokyo metropolitan area.

### Single-family Home Related Business (Trends in Sales Contracts)

Sales increased by 34.4% year-on-year for the fourth quarter, showing strong performance.





Operating companies: Open House Development Co., Ltd. (OHD), Hawk One Corporation (HO), & Meldia Co., Ltd.

Scope: Sales (built-for-sale + land), not including contracted work

### **Condominium Business**

# ■ The condominium business achieved a gross profit margin of 20%.

				(¥ Million)
	4Q FY2022 (2021/10-2022/9)	4Q FY2023 (2022/10-2023/9)	4Q FY2024 (2023/10-2024/9)	ıc. (Dec.)
Net sales	62,362	124,984	89,294	71.4%
Gross profit	16,385	33,683	17,857	53.0%
Gross profit margin	26.3%	26.9%	20.0%	(7.0)pt
Operating profit	10,654	25,139	10,664	42.4%
Operating profit margin	17.1%	20.1%	11.9%	(8.2)pt
Number delivered	1,216	2,395	1,773	(622)
Unit price	51.1	52.0	50.1	(1.9)

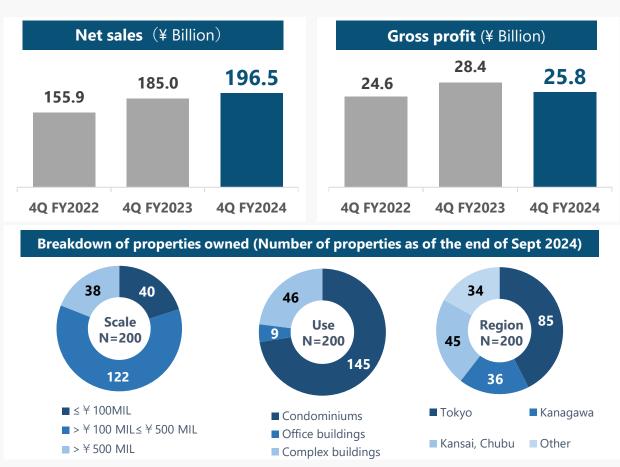


Major Condominiums Delivered in FY2024								
Name	Units	Average Price						
Open Residence Yutenji (Tokyo)	17	100 million yen						
Open Residencia Shimokitazawa Hills (Tokyo)	18	90 "						
Open Residencia Aoi The Place (Nagoya)	42	40 "						
Open Residencia Ohori Nishi (Fukuoka)	25	40 "						

### **Property Resale Business**

- Processing of stagnant large-scale projects has been completed
- Investment appetite for investment properties by overseas investors remains high

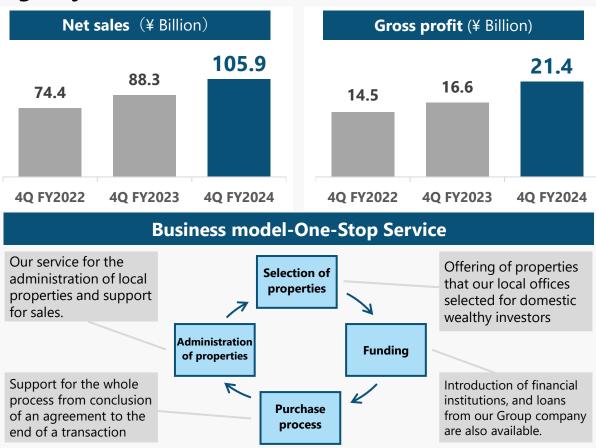
				(¥ Million)
	4Q FY2022 (2021/10-2022/09)	4Q FY2023 (2022/10-2023/09)	4Q FY2024 (2023/10-2024/09)	Inc. (Dec.)
Net sales	155,961	185,018	196,556	106.2%
Gross profit	24,695	28,400	25,890	91.2%
Gross profit margin	15.8%	15.3%	13.2%	(2.2)pt
Operating profit	17,669	20,222	17,268	85.4%
Operating profit margin	11.3%	10.9%	8.8%	(2.1)pt
Number delivered	328	434	424	(10)
Unit price	458	415	451	36



### **Other Segment (U.S. Real Estate Business)**

- Investors with high investment enthusiasm, particularly active wealthy individuals, are the core of our customer base.
- Securitized 13.7 billion in U.S. real estate-backed loans, achieving an 'A' rating for trust beneficiary rights from JCR (Japan Credit Rating Agency, Ltd.).

			•	(V M:II: on)
	4Q FY2022 (2021/10-2022/9)	4Q FY2023 (2022/10-2023/9)	4Q FY2024 (2023/10-2024/9)	(¥ Million) Inc. (Dec.)
Net sales	74,471	88,301	105,911	119.9%
Gross profit	14,530	16,679	21,424	128.5%
Gross profit margin	19.5%	18.9%	20.2%	1.3pt
Operating profit	8,205	8,667	11,452	132.1%
Operating profit margin	11.0%	9.8%	10.8%	1.0pt
Number delivered*	1,071	1,095	1,106	11
No. of buildings managed*	3,471	4,419	5,234	815
* Figures for U.S. Real Es	tate Business are show	n.		

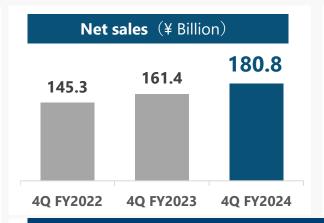


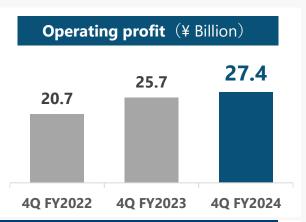


### **Pressance Corporation**

■ Demand for condominiums in the Kansai region remains steady, for both investment and owner-occupier properties.

	4Q FY2022 (2021/10-2022/9)	4Q FY2023 (2022/10-2023/9)	4Q FY2024 (2023/10-2024/9)	(¥ Million) Inc. (Dec.)
Net sales	145,324	161,476	180,850	112.0%
Gross profit	35,539	42,407	45,576	107.5%
Gross profit margin	24.5%	26.3%	25.2%	(1.1)pt
Operating profit	20,727	25,791	27,466	106.5%
Operating profit margin	14.3%	16.0%	15.2%	(0.8)pt
Actual by products	4,504	5,379	5,499	120
Studio-type condominiums	3,022	3,549	3,788	239
Family-type condominiums	1,482	1,830	1,711	(119)





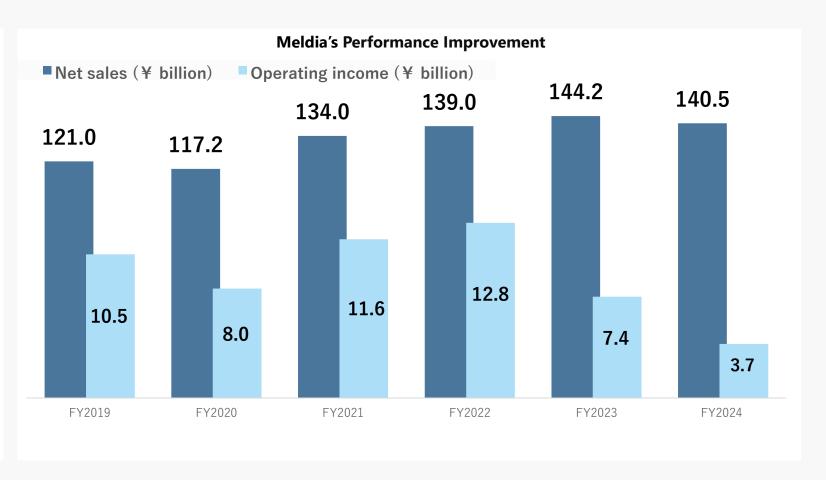
Nationwide 2023 Condominium Supply Ranking									
rank	Company Name	Units	rank	Company Name	Units				
1	Mitsui Fudosan Residential	3,423	6	Takara Leben	1,982				
2	Pressance Corporation	3,390	7	ANABUKI	1,773				
3	Nomura Real Estate Development	3,061	8	Open House Development	1,647				
4	Sumitomo Realty & Development	2,859	9	ESLEAD	1,607				
5	MITSUBISHI ESTATE RESIDENCE	2,093	10	Hankyu Hanshin Properties Corp.	1,590				

### Meldia

- Replacement of inventories and disposal of large income producing properties.
- Reorganize the Meldia segment into existing business segments beginning FY 2025.

	¥ Million
	<b>4Q FY2024</b> *1 (2023/9-2024/9)
Net sales	140,518
Gross profit	13,022
Gross profit margin	9.3%
Operating profit	3,731
Operating profit margin	2.7%
No. delivered *2	1,503

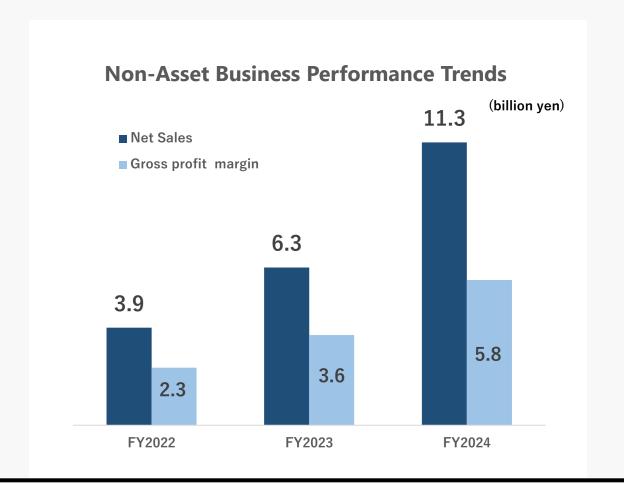
<sup>\*1</sup> Consolidated the performance of Meldia from Sept 2023 to Aug 2024, in 4Q FY2024.



<sup>\*2</sup> Including 110 apartment buildings.

### (Reference) Non-Asset Business

- Cultivate non-asset business that were peripheral businesses.
- Business that stabilize earnings and improve asset efficiency.



### **Non-Asset Business of the Group**

- Ouchi Link services related to single-family homes.
- Single-family homes management in the U.S. business.
- Condominium management for Pressance Corporation.

### **Breakdown of SG&A Expenses, Non-Operating Profit/Expenses**

(¥ Million)

	SG&A Expenses					No	n-Operat	ting Inco	me / Expe	nses	
	4Q FY2023 (2022/10-2023/9)		4Q FY2024 (2023/10-2024/9)		Inc.		4Q FY (2022/10-	2023/9)	4Q FY. (2023/10-	2024/9)	Inc.
	Actual	% of net sales	Actual	% of net sales	(Dec.)		Actual	% of net sales	Actual	% of net sales	(Dec.)
SG&A expenses	76,026	6.6%	87,828		+11,802	Non-Operating income	2,441	0.2%	9,152	0.7%	+6,711
Personnel expenses	23,774	2.1%	31,555	2.4%	+7,781	Gain on sale of investment securities	101	0.0%	3,518	0.3%	+3,416
						Dividend income	137	0.0%	1,594	0.1%	+1,457
Sales commissions	7,574 	0.7%	8,644	0.7%	+1,069	Profit on currency exchange	471	0.0%	283	0.0%	(187)
Office maintenance cost	7,815	0.7%	8,394	0.6%	+578	Other	1,730	0.2%	3,756	0.3%	+2,025
Advertising expenses	4,718	0.4%	5,625	0.4%	+906	Non-operating expenses	7,844	0.7%	7,957	0.6%	+113
Promotion	2 2 4 7		2.22	0.00/	(4.545)	Interest expenses	3,965	0.3%	5,512	0.4%	+1,547
expenses	3,247 	0.3%	2,035	0.2%	(1,212)	Commission expenses	687	0.1%	1,109	0.1%	+421
Others	28,895	2.5%	31,574	2.4%	+2,678	Other	3,190	0.3%	1,335	0.1%	(1,855)

### **Consolidated Balance Sheet**

- Maintain a healthy financial condition with a 36.2% equity ratio even after consolidating Meldia.
- Keep a net D/E ratio of 0.4, ensuring sufficient investment capacity to respond flexibly to M&A opportunities.

Safe		ratio	1.4	1.3	(0.1)	Current ratio	302.7%	343.8%	•
ety i	Net	D/E ratio	0.4	0.4	0.0	Equity ratio	34.7%	36.2%	+1.5pt
Safety index			FY2023	4Q FY2024	Inc. (Dec.)		FY2023	4Q FY2024	Inc. (Dec.)
	Tota	al asset	1,198,668	1,282,090	+83,422	Total liabilities and net assets	1,198,668	1,282,090	+83,422
		Investments and other assets	36,751	49,773	+13,021	Non-controlling interests	63,808	71,198	+7,389
Con	Non	Intangible assets	2,690	2,493	(197)	adjustments			
Consolidated		Property, plant and equipment	28,456	31,221	+2,765	Valuation and translation	15,163	11,477	(3,686)
ated		-current assets	67,898	83,488	+15,589	Shareholders' equity	401,443	453,243	+51,799
balance		Others	87,633	104,466	+16,832	Net assets	480,416	535,919	+55,502
nce s		Inventories	641,256	684,179	+42,922	Non-current liabilities	344,725	397,498	+52,773
sheet		Cash and deposits	401,879	409,957	+8,077	Current liabilities	373,526	348,673	(24,853)
	Curr	ent assets	1,130,769	1,198,602	+67,832	Liabilities	718,251	746,171	+27,919
			FY2023	4Q FY2024	Inc. (Dec.)		FY 2023	4Q FY2024	Inc. (Dec.)
									,

### **Efforts Towards Financial Stabilization**

To secure funds on hand to obtain opportunities for growth investments,
 while also diversifying fundraising to adapt to changes in the financial environment.

The 2nd Issua	nce of Unsecured Bonds			
Total Issued Value	12.0 billion yen			
Redemption Date	July 2, 2027			
Change (Upgrac	de) of Credit Rating			
Credit Rating	de) of Credit Rating  Rating and Investment Information, Inc. (R&I)			
Change (Upgrad Credit Rating Agency After Change	Rating and Investment			

(Business investment capital: 42.9 billion yen)							
Syndicated Loan							
Amount of Loan	37.9 billion yen						
Lender	Sumitomo Mitsui Banking Corporation (Arranger & Agent) Mizuho Bank, Ltd. Resona Bank, Limited The Gunma Bank, Ltd. San ju San Bank, Ltd. The Chiba Bank, Ltd.						
eriod, Interest Rate 10 years, fixed interest rate							
Long-term Borrowings							
Amount borrowing 5 billion yen							

**MUFJ Bank, Ltd.** 

7 years, fixed interest rate

**Long-term funding procurement** 

Lender

**Period, Interest Rate** 

# **Inventory Details**

•			FY	/2021	FY2022	FY2023	4Q FY2024	Ratio	(¥ Million) Inc. (Dec.)	
lı	Inventory Single-family home related			,129	557,105	641,256	684,179	100.0%	+42,922	
				),389	233,979	296,015	236,788	34.6%	(59,227)	
	Condominium		53	3,496	83,632	80,443	88,411	12.9%	+7,967	
	Property resale		54	1,681	72,678	88,326	72,566	10.6%	(15,760)	
	Other (US real	estate business)	23	3,452	45,639	43,798	50,983	7.5%	+7,185	
	Pressance Corp	oration	126	5,109	121,174	132,672	185,350	27.1%	+52,677	
	Meldia Co.	Meldia Co.				-	50,079	7.3%	+50,079	
<ul><li>Condomini</li><li>Property re</li></ul>	e-family homes related lominium erty resale				6,621	6,412	7,425	7,524	7,544	00 million) 6,841
<ul><li>Other</li><li>Pressance</li><li>Meldia Co.</li></ul>		5,571	5,802	6,099	2,977		2,734	2,473	2,307	2,367
		2,339	2,564	2,651	2,377	2,960	994	1112	1,113	884
	1,703	836	945	984	1,057	804	975 479	945 538	1,046 556	725 509
	534 546 234	726 456	682 439	893 363	949 375	883 437	1,371	1,602	1,786	1,853
	1,261	1,211	1,171	1,296	1,261	1,326	869	852	732	500
	4Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
	FY2021	FY2022	FY2023	FY2023	FY2023	FY2023	FY2024	FY2024	FY2024	FY2024

# **Consolidated Cash Flow Statement**

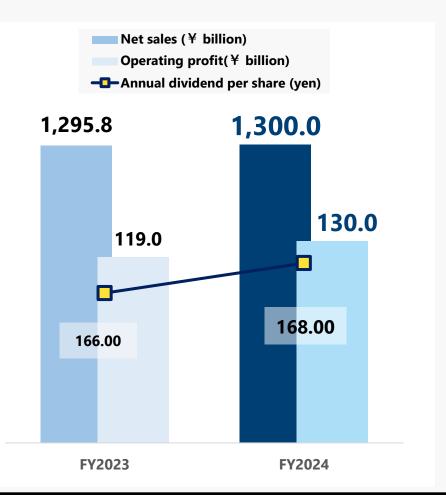
	FY2023 (2022/10-2023/3)	FY2024 (2023/10-2024/3)	Main Factors etc. (¥ Million)
Cash flow from operating activities	17,393	104,764	<ul> <li>Record of profit before tax adjustments</li> <li>Payment of corporate taxes, etc.</li> </ul>
Cash flow from investment activities	(35,575)	(22,584)	Acquisition of subsidiary shares, etc.
Cash flow from financing activities	49,103	(69,253)	<ul><li>Payment of dividends</li><li>Acquisition of treasury shares, etc.</li></ul>
Effect of exchange rate changes on cash and cash equivalents	1,641	(744)	
Net increase (decrease) in cash and cash Equivalent	32,562	12,181	
Cash and cash equivalents at beginning of Period	346,080	378,643	
Increase (decrease) in cash and cash equivalents due to changes in the scope of consolidation	-	_	
Cash and cash equivalents at end of period	378,643	390,924	

# 2. Consolidated Business Performance Forecasts for FY2025

### **Consolidated Business Performance Forecasts**

■ Increase of revenue and profits, excluding the impact of negative goodwill in FY2024.

		_		(¥ Million)
	FY202 (2023/10-2		FY2024 For (2023/10-20	
	Results	Inc. (Dec.)	Forecasts	Inc. (Dec.)
Net sales	1,295,862 <b>112.8</b> %		1,300,000	100.3%
Operating profit	119,088	83.7%	130,000	109.2%
Ordinary profit	120,283	87.8%	123,000	102.3%
Profit attributable to owners of parent	92,921 <b>100.9</b> %		82,000	88.2%
EPS (yen)	782.60	-	703.93	-
Annual dividends per share (yen)	166.00	+2.00	168.00	+2.00
Payout ratio	21.2%	-	23.9%	-



# **Consolidated Business Forecasts (Net Sales by Business Segment)**

			,	(¥ Million)				
	(2	FY2024* 2023/10-2024/9)		FY2025 Forecasts (2024/10-2025/9)				
	Sales	Operating profit	Operating profit margin	Sales	Y-o-Y sales growth	Operating profit	Operating profit margin	
tal	1,295,862	119,088	9.2%	1,300,000	100.3%	130,000	10.0%	
Single-family home related business	653,606	51,671	7.9%	653,700	100.0%	61,500	9.4%	
Condominium	89,294	10,664	11.9%	76,000	85.1%	9,600	12.6%	
Property resale	233,331	15,731	6.7%	222,600	95.4%	22,700	10.2%	
Others (including U.S. real estate business)	146,219	14,718	10.1%	136,800	93.6%	15,200	11.1%	
Pressance Corporation	180,850	27,466	15.2%	218,600	120.9%	21,000	9.6%	
Meldia	(7,439)	(1,164)	_	(7,700)	-	-		

<sup>\*</sup> Reference values aggregating Meldia segment figures into single-family homes, property resale, and others

3. Three-Year Financial, Investment, Shareholder Return Policy

### **Profit Assumptions and Policies for Three Years (September 2024 - September 2026)**

### **Profit Assumptions**

**Cumulative Net Profit (Three Years):** 

¥250 billion~ ¥260 billion

**■**Revised upward from the initial 250 billion.

\*Excludes profit increases resulting from M&A activities after Meldia.

#### **Policies**

(1) **Financial Policy** 

Equity Ratio: 35%

Net D/E Ratio: Within 1.0 times

(2) Growth Investment **Policy** 

(3) **Shareholder** Return

**Policy** 

**Total Investment Amount** (Cumulative for Three Years):

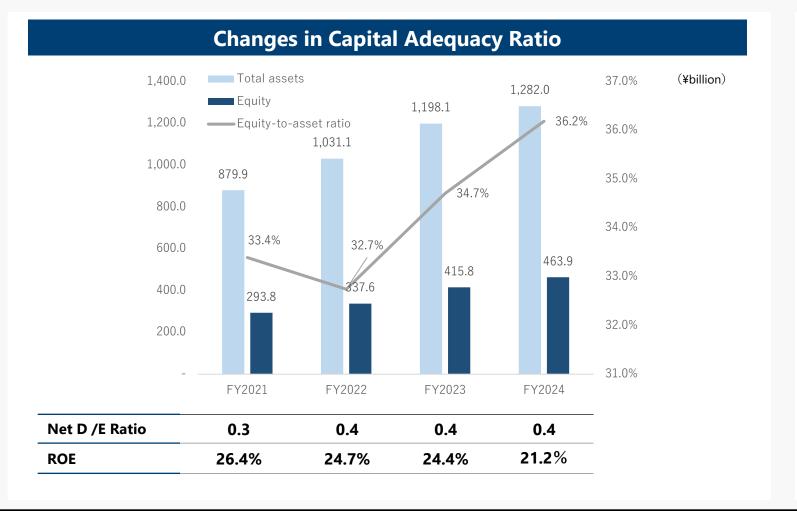
500 billion

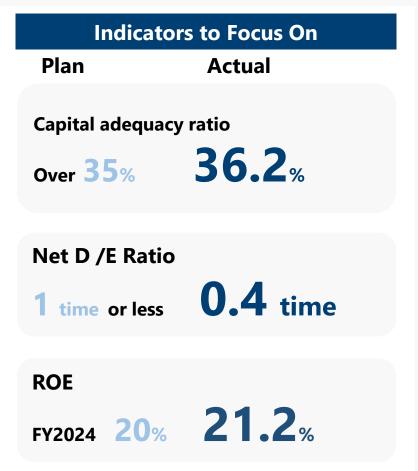
**Total Shareholder Return Amount** (Cumulative for Three Years):

100 billion

# (1) Financial Policy

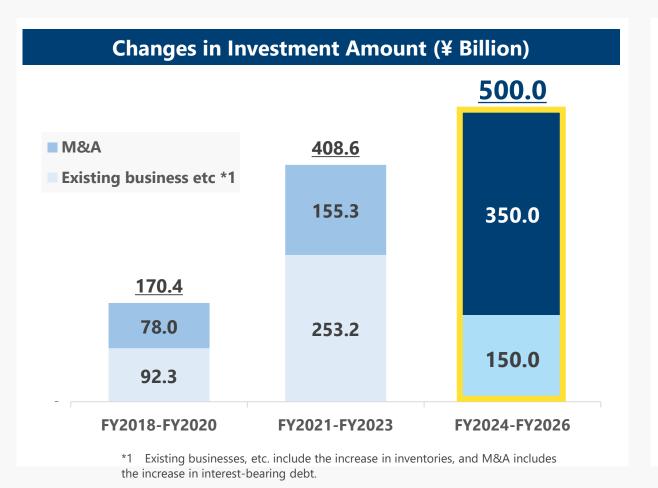
- Capital adequacy ratio to remain over 35%, aiming to diversify funding methods such as bonds.
- All targets have been achieved for FY 2024.

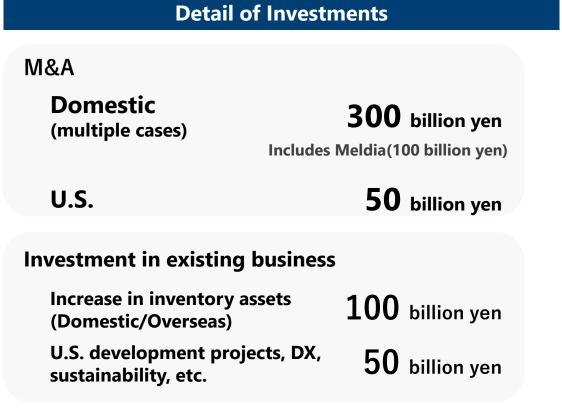




# (2) Growth Investment Policy

- **■** Expect to invest 500 billion yen in total over the next 3 years.
- M&A (including Meldia) and other projects are progressing smoothly.





# (2) Growth Investment Policy (M&A Performance)

■ Our M&A activities to date have delivered a steady track record of success.

Company	Investment Investment Period Amount *1		Performance etc.			
open House Architect	January 2015	¥ <b>7.9</b> billion	Net before M&A sales ¥29.1 billion*2	FY2024 <b>¥104.2</b> billion		
HAWKONE	October 2018 ¥27.3 billion		Net before M&A sales ¥65.3 billion*3	FY2024 ¥ <b>146.1</b> billion		
PRESSANCE	May 2020 January 2021	¥ <b>64.4</b> billion	Negative goodwill Net sales ¥18.1 billion Operating income	FY2024 <b>¥180.8</b> billion*4 <b>¥27.4</b> billion		
Design Your Life MELDIA GROUP 三常建築設計	October 2023	¥42.9 billion	Negative goodwill Net sales  ¥12.7 billion Operating income	¥140.5 billion ¥3.7 billion		

<sup>\*1</sup> Amount paid for acquisition of stock (excluding increase in interest-bearing debt)

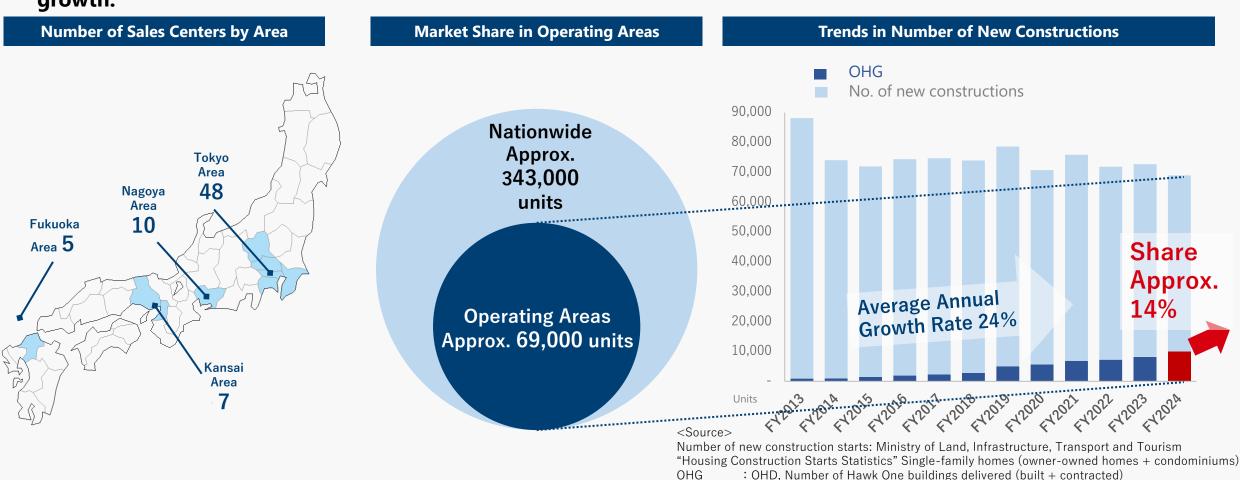
<sup>\*2</sup> Results for FY2014 (full year)

<sup>\*3</sup> Results for FY2018 (11-month financial results)

<sup>\*4</sup> Our consolidated results for the fiscal year ending September 2024

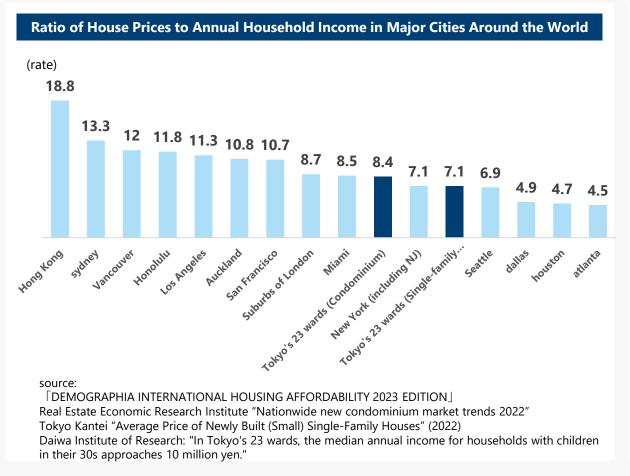
# (2) Growth Investment Policy (Growth Potential in Single-family homes)

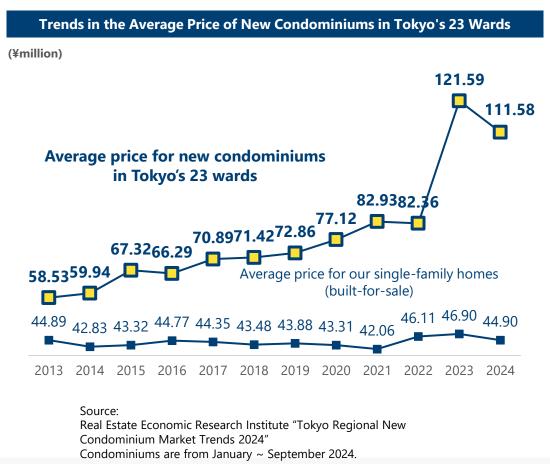
- With the acquisition of Meldia as a subsidiary, market share increased from 11% in the previous period to 14%.
- The single-family home industry consists of many small and medium-sized companies, indicating further room for growth.



# (2) Growth Investment Policy (Supplying Affordable Housing)

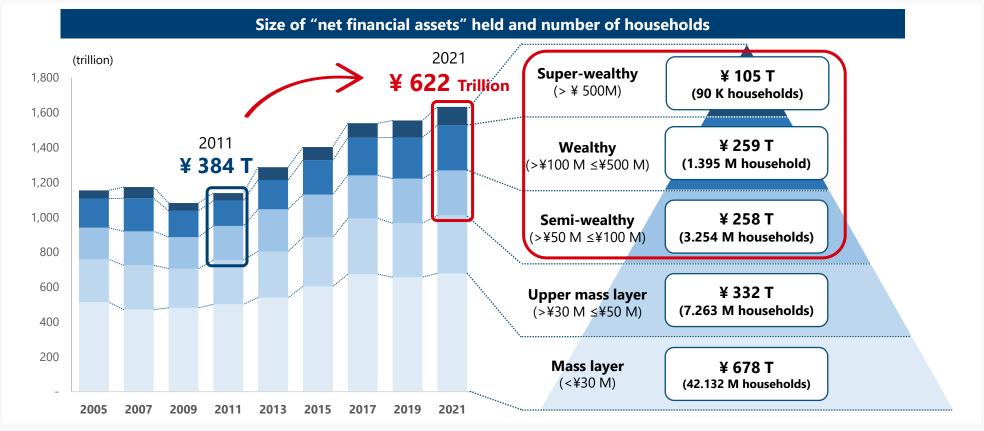
- Housing-price-to-income ratios are also rising in major cities worldwide, creating a societal problem.
- Our efforts have made it possible for us to offer high-quality, affordable housing, even in central urban areas.





# (2) Growth Investment Policy (Investment Real Estate)

- Financial assets held by Japanese people are on the rise, developing a "622 trillion yen" wealthy market with demand for asset diversification
- Capture investment demand for inflation-resistant, leveraged physical real estate.

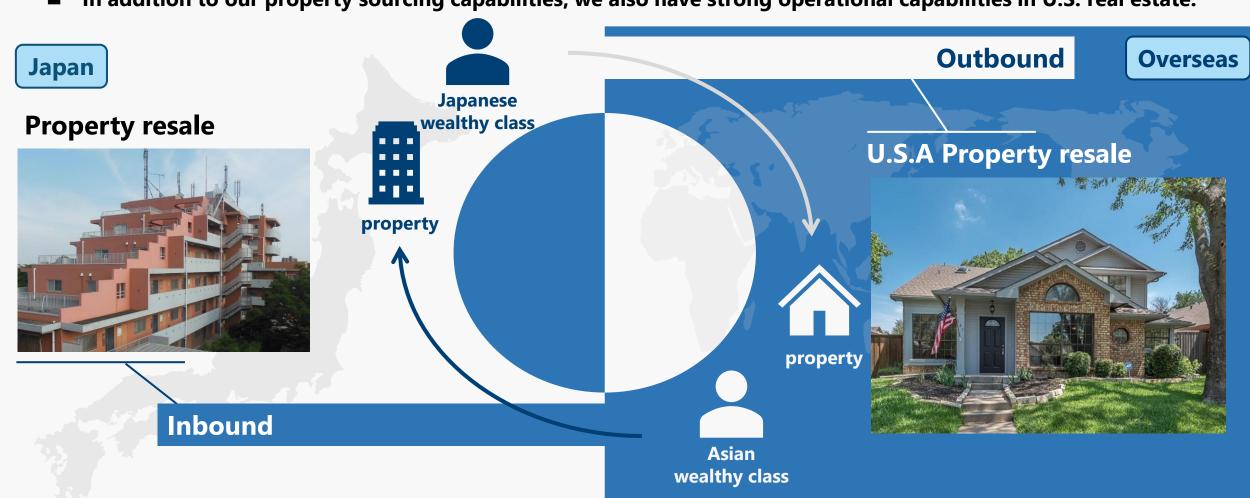


Source: Nomura Research Institute, Ltd. News release

<sup>&</sup>quot;News Release "Nomura Research Institute estimates that there are 1.49 million affluent households in Japan with total net financial assets of 364 trillion yen."

# (2) Growth Investment Policy (Investment Real Estate)

- Provide U.S. real estate to wealthy Japanese clients and Japanese real estate to wealthy Asian clients.
- In addition to our property sourcing capabilities, we also have strong operational capabilities in U.S. real estate.



# **Growth Investment Policy (Investment Real Estate)**

- Initiated 3 new projects, in Houston, Atlanta and Fort Worth.
- Development of the first build-to-rent (BTR) specialized community, expanding the asset types.

**1** Apartment Complex in Los Angeles









**2** Apartment Complex in Los Angeles





5 Built-to-Rent Communities near Houston

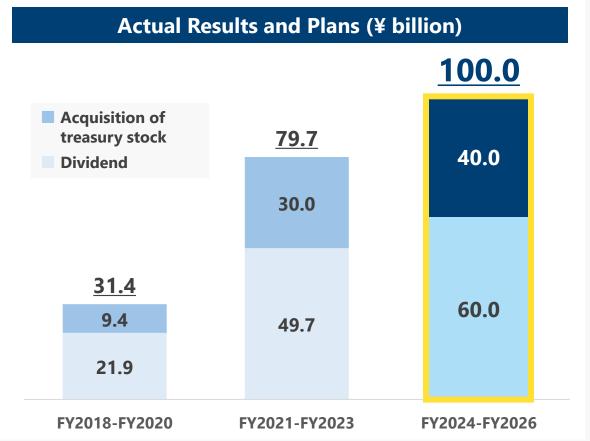


**7** Apartment Complex near Orlando



# (3) Shareholder Return Policy

- Expected shareholders' return of 100 billion yen in total over the next 3 years.
- Implementing stable dividends (dividend payouts ratio of 20% or more) and flexible share acquisitions.



### **Important Indicators**

- Stable dividend (payout ratio over **20**%)
- **■** Flexible share acquisitions

### **Share Acquisitions (Actual/Plan)**

 Period
 Amount
 No. of shares
 Percent

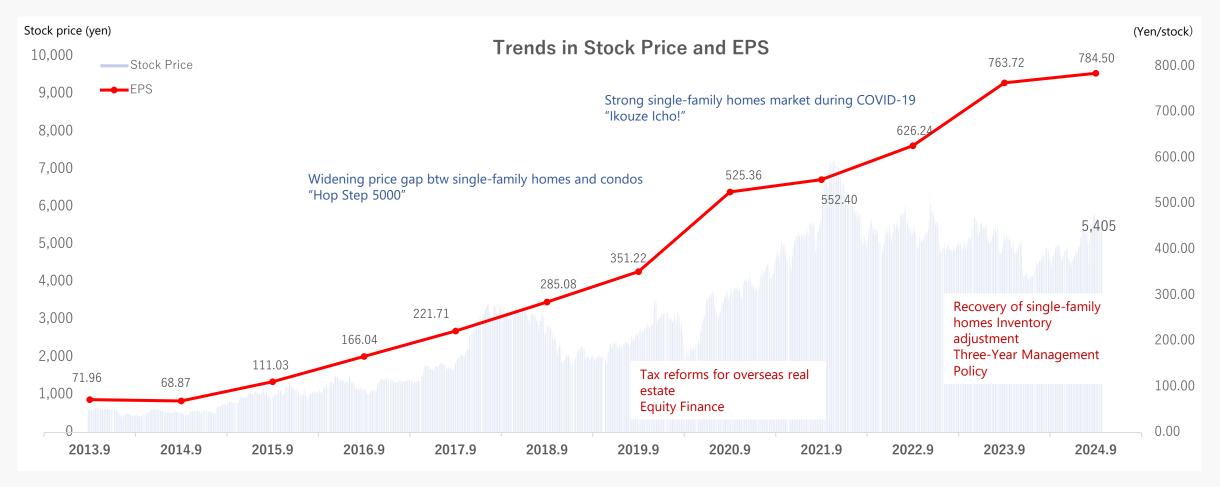
 Actual
 FY2024
 19.8 billion yen
 4,167 shares
 3.46%

 Plan
 FY2025
 20 billion yen
 5,000 shares
 4.29%

\*percentage of total number of shares issued (excludes share acquisitions)

# (4) Management Focused on Cost of Equity and Stock Price

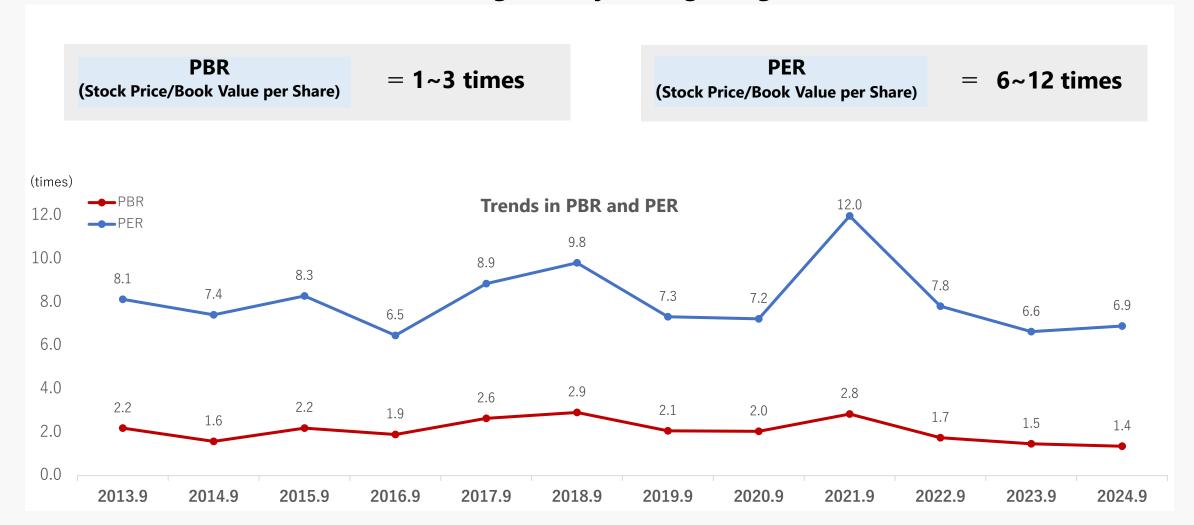




Note: Due to the 2-for-1 stock splits conducted by the company in the fiscal years ending Sept 2015 and Sept 2019, dividends have been calculated assuming a stock split was conducted in the fiscal year ending Sept 2013.

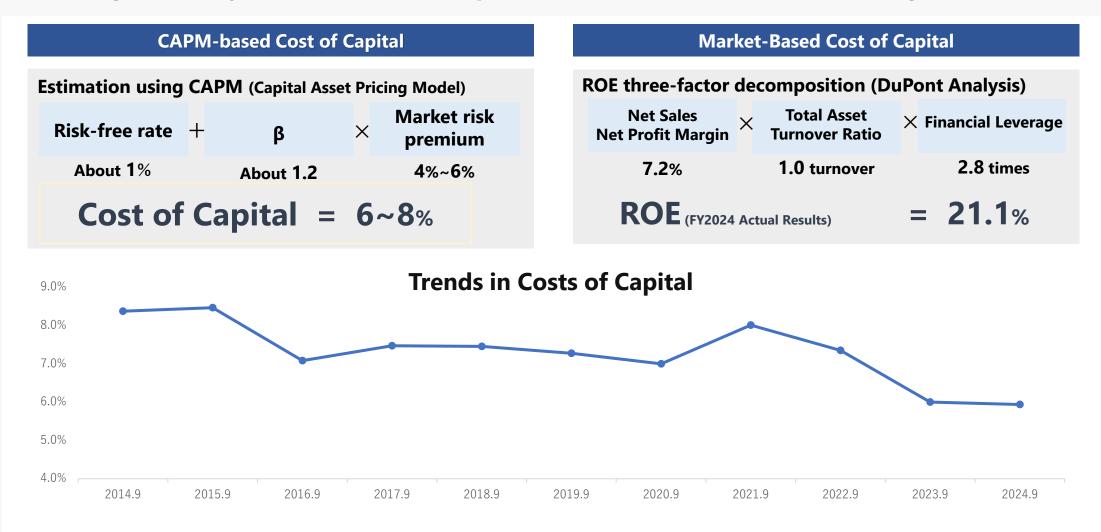
# (4) Management Focused on Cost of Equity and Stock Price

■ PBR remains above 1, while PER is generally at single-digit levels.



# (4) Management Focused on Cost of Capital and Stock Price

■ ROE significantly exceeds cost of capital, with all three indicators at high levels.



# (4) Management Focused on Cost of Capital and Stock Price

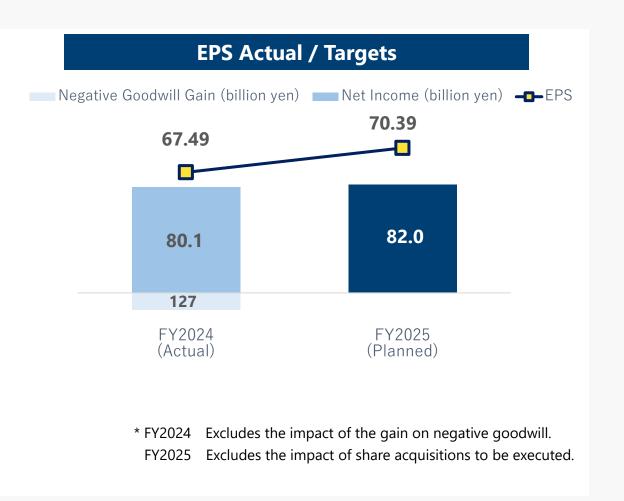
■ Aim for EPS growth to enhance corporate value.

#### **Current Understanding of Capital Costs**

- The cost of capital reflects both market-wide risk and company-specific risk.
- The expected return sought by investors exceeds the cost of capital.

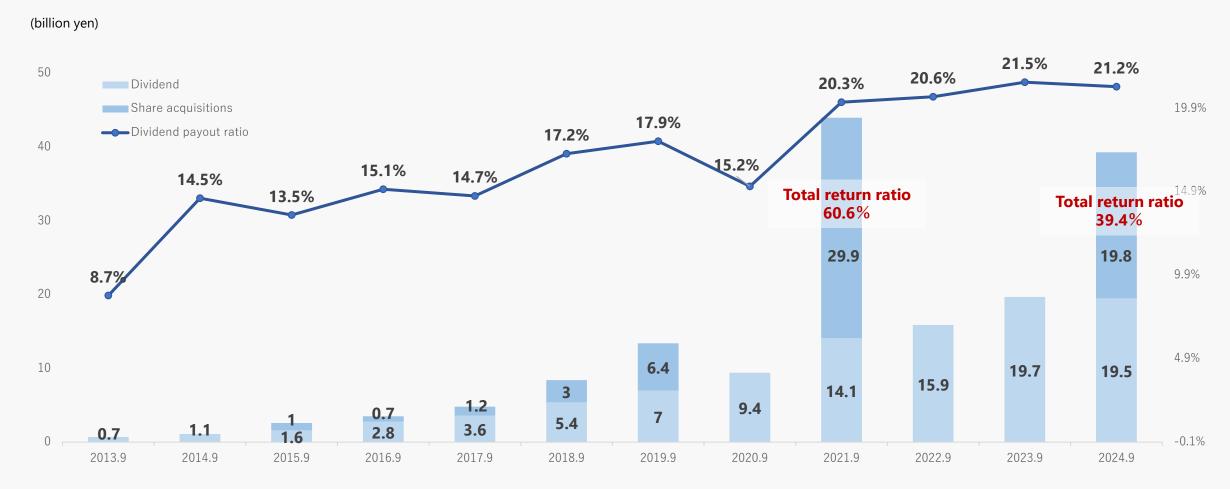
#### **Direction for Enhancing Corporate Value**

- The Company aims for EPS growth.
- Strengthening efforts to reduce the expected return rate sought by investors.
  - Clarifying financial policies, growth investments, shareholder return policies, and progress.
  - **Promoting sustainability.**
  - Strengthening governance and compliance, etc.



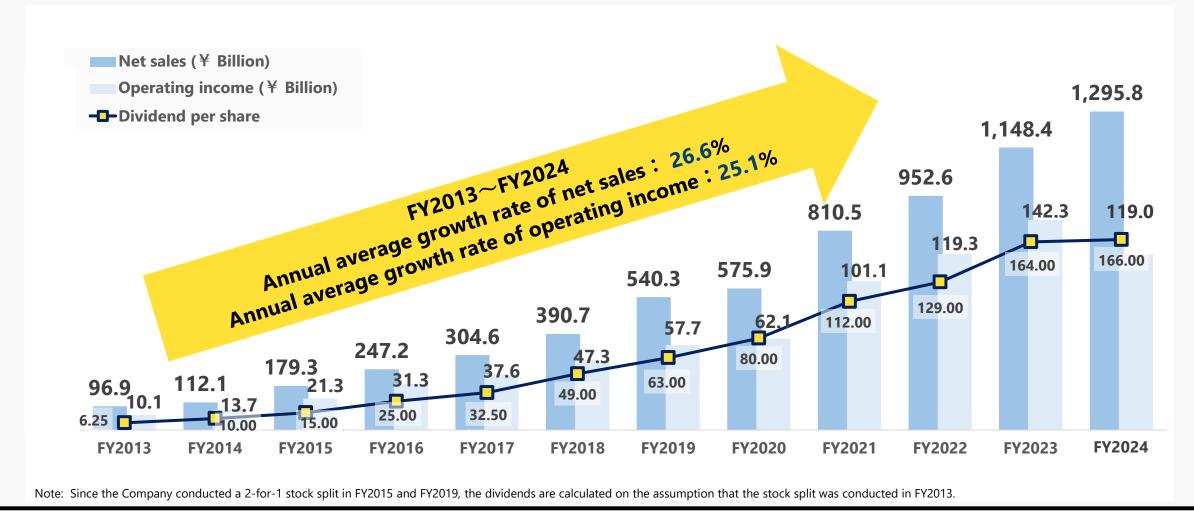
# (4) Management Focused on Cost of Capital and Stock Price (Track record)

Stable dividends and flexible share acquisitions.



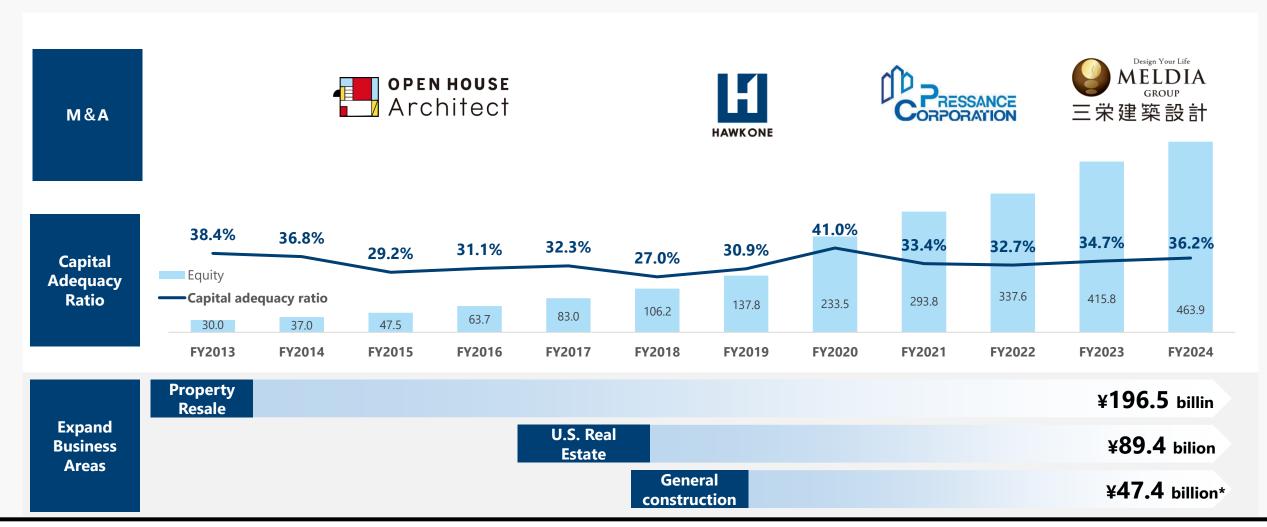
# (4) Management Focused on Cost of Capital and Stock Price (Track record)

Achieved continued growth since our listing in FY2013. Our sales have grown 13-fold and operating income 11-fold over the past 11 years.



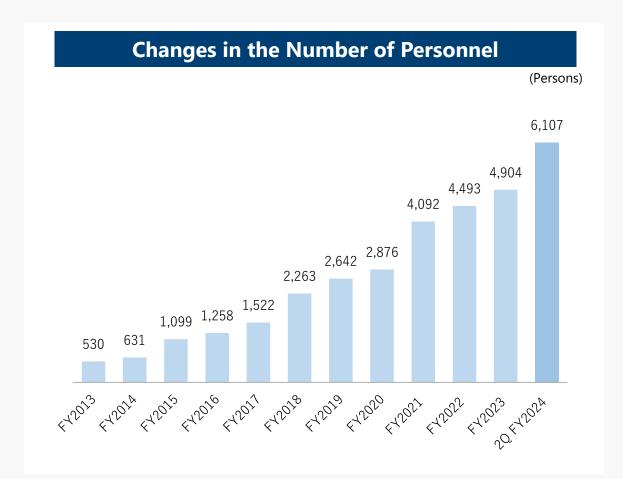
## **Track Record**

Expansion of business domain and M&A while maintaining a sound financial position.



# **Strengthening Human Resource Recruitment**

- Our people are the source of the Group's growth.
- Hiring key talent is one of our key management priorities.



#### Number of New Graduates Hired

April 2024: 539 persons

April 2025: over 750 person (planned)

Corporate Philosophy (Value)

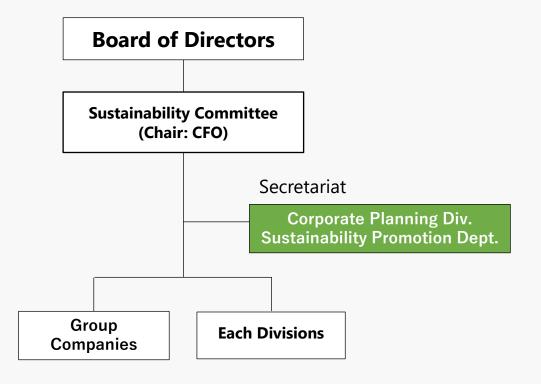
"Attract a wide range of motivated people and create an organization that rewards results."

- The President & CEO Takes the Lead in Hiring
  - Assigned top salespeople from each business division to serve as recruiting staff.
  - Strengthen motivation to join the company through interviews with top executives

# 4. Sustainability

# **Strengthening the Sustainability Promotion System**

- Sustainability Promotion Department established in Corporate Planning Division
- Strengthens sustainability promotion activities to further enhance corporate value
- < Sustainability Promotion System >



< Established Sustainability Promotion Department>

- · Oversees the Group's overall sustainability promotion response (measures to reduce GHG emissions, information disclosure, etc.)
- Proposals for sustainability strategies and policies, etc.

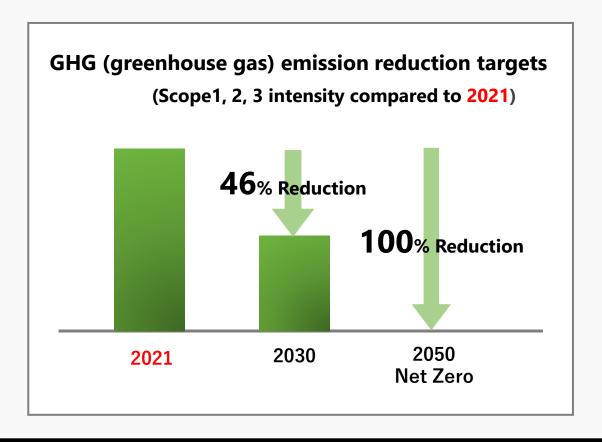
#### **Contribution to a Decarbonated Society (Expansion of the Scope of Calculating GHG Emissions)**

- Expansion of the scope of calculation to consolidated basis \*1
- With the expansion of the scope of calculation, the base year for the GHG emission reduction target was changed from FY2018 to FY2021.

\*GHG emission reduction targets remain unchanged (46% reduction by 2030, net zero by 2050).

### < After change in scope calculation>





## Contribution to a Decarbonized Society (Provision of Virtually Renewable Energy)

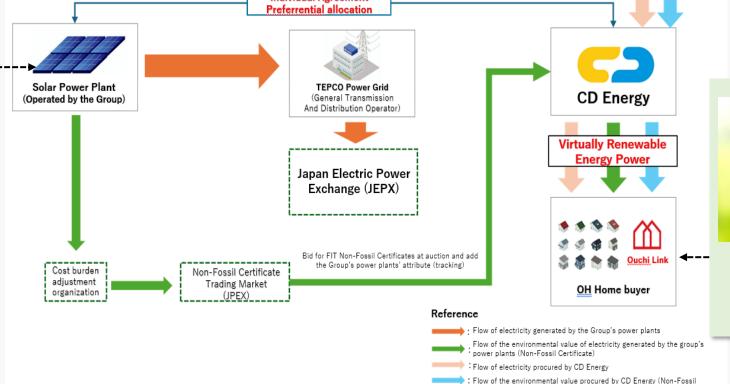
Start of providing purchased of single-family homes, with electricity from virtually 100% renewable energy sources, using renewable electricity from solar power plants operated by the Group. (December 2024).

#### < Non-fossil certificate (with tracking) schemes based on individual agreements > Electricity and environmental value procured by CD Energy Individual Agreement **Energy Generation through** Preferrential allocation the Group's solar funds (example) Solar Power Plant **CD Energy** (General Transmission (Operated by the Group) And Distribution Operator) **OPEN HOUSE**

Gunma Prefecture **Power Plant** 



Fukushima Prefecture Power Plant





おうちリンク The ご利用で

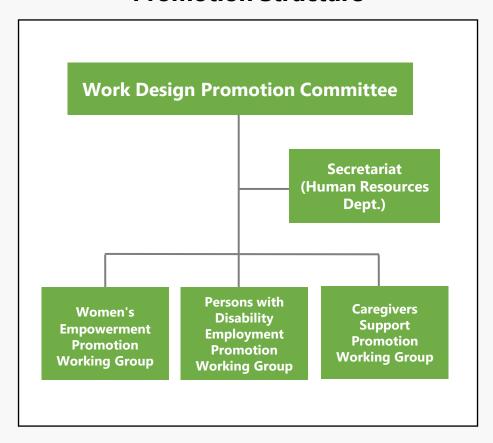
電力のCO2排出量

contracts as of Sept 2024

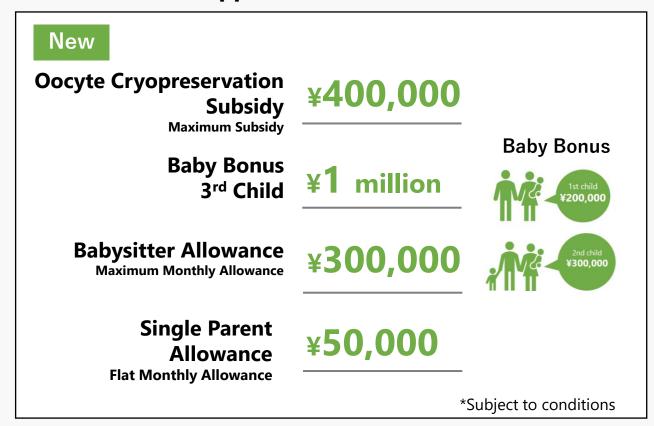
## **Maximizing the Value of Human Capital (Diversity)**

Promoting the creation of an environment in which a diverse workforce can flourish.

#### **Promotion Structure**



#### **Childcare Support and Promotion of Women**



## Maximizing the Value of Human Capital (Employment of persons with disabilities)

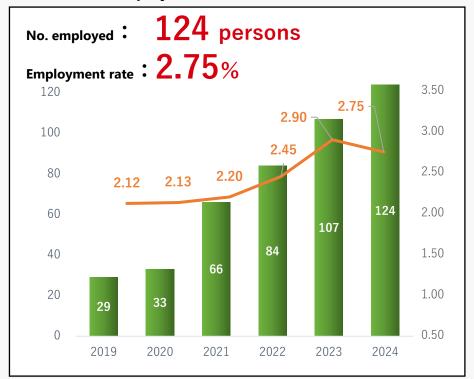
- Received the "Excellent Company Award for Employment of Persons with Disabilities (Governor's Award)" from the Tokyo Metropolitan Government.
- Open House Operations Co., Ltd. (established in April 2024) is applying for special company certification.

#### **Excellent Company Award**



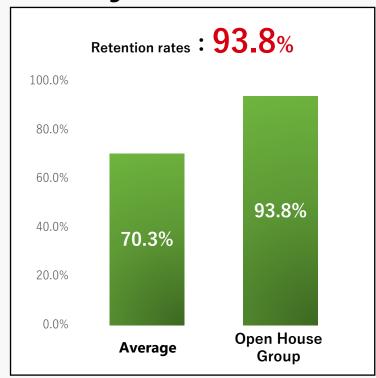
Awarded as a company recognized for permeating normalization.

#### **Trends in the Employment Status of Persons with Disabilities**



#### (2024年6月時点) ※法定雇用率2.5%

#### **High Retention Rates**



<sup>\*1</sup> One-year retention rate of persons with disabilities hired in the past three years, as of June 2024.

<sup>\*2</sup> Based on a survey conducted by JEED (2017, JEED).

<sup>2</sup> Calculated by the Ministry of Health, Labour and Welfare based on a survey conducted by JEED (2017, JEED).

# Maximizing the Value of Human Capital (Caregiving Support)

■ Enhance the caregiving support system and develop an environment that supports balancing work and caregiving.

New

The Group's Original Caregiving Support System

Caregiving Support
Allowance
Maximum monthly amount

¥50,000

Caregiving

Preparation Leave (Special paid leave) 20 days

Up to

Special paid leave available to establish a system for continuing to work while providing care.

Ongoing Caregiving Leave

(Special paid leave)

10 days

Maximum per year

Special paid leave available for working while providing care.

**Caregiving Support Handbook** 

**Establishment of Caregiving Consultation Service** 

**Provision of Travel Expenses for Caregiving Visits** 

Providing travel expenses for visiting family members who live far away and require care.

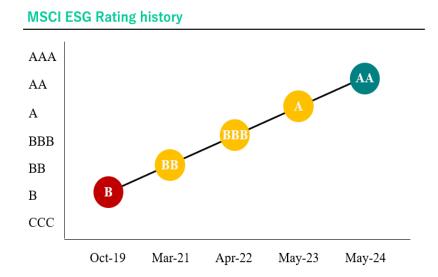
# Flexible Work Arrangement for Caregivers

A system that allows employees to work reduced hours when caring for family members who require nursing care.

\*Subject to conditions

# **Third Party Evaluation**

- Evaluations by ESG rating agencies have improved.
- As a result, there has been an increase in new additions to ESG indices.



2024 CONSTITUENT MSCI NIHONKABUESG SELECT LEADERS INDEX2024 CONSTITUENT MSCI JAPANEMPOWERING WOMEN INDEX (WIN)

THE INCLUSION OF OPEN HOUSE GROUP CO., LTD. IN ANY MSCI INDEX, AND THE USE OF MSCI LOGOS, TRADEMARKS, SERVICE MARKS OR INDEX NAMES HEREIN, DO NOT CONSTITUTE A SPONSORSHIP, ENDORSEMENT OR PROMOTION OF OPEN HOUSE GROUP CO., LTD. BY MSCI OR ANY OF ITS AFFILIATES. THE MSCI INDEXES ARE THE EXCLUSIVE PROPERTY OF MSCI. MSCI AND THE MSCI INDEX NAMES AND LOGOS ARE TRADEMARKS OR SERVICE MARKS OF MSCI OR ITS AFFILIATES.







FTSE Blossom Japan Index



FTSE Blossom Japan Sector Relative Index

https://www.lseg.com/en/ftse-russell/indices/ftse4good

https://www.lseg.com/ja/ftse-russell/indices/blossom-ja

https://www.lseg.com/ja/ftse-russell/indices/blossom-japar

## **Sustainable Finance**

- Continues, and new execution of sustainability-related financing from various financial institutions.
- Setting sustainability initiatives as KPIs and obtaining third-party evaluations.

Cont'd. Positive Impact Finance (Mizuho Bank, Ltd.)

Loan amount	10 billion yen
Loan term	10 years
Use of funds	Business funds
Execution date	Feb 28, 2022

Cont'd. Syndicated Loan Based on ESG/SDGs Evaluation (Sumitomo Mitsui Banking Corporation)

Loan amount	20.5 billion yen
Loan term	10 years
Use of funds	Business funds
Execution date	Sept 28, 2022

Positive Impact Finance (Resona Bank, Limited)

Loan amount	5 billion yen
Loan term	10 years
Use of funds	Business funds
Execution date	March 20, 2023

Cont'd. Positive Impact Finance (Mizuho Bank, Ltd.)

Loan amount	10 billion yen
Loan term	10 years
Use of funds	Business funds
Execution date	Sept 22, 2023

New Positive Impact Finance /
Syndicated Loan
(The Gunma Bank, Ltd.)

Loan amount	5 billion yen
Loan term	7 years
Use of funds	Business funds
Execution date	Sept 30, 2024

New ESG/SDGs Promotion Analysis Financing (Sumitomo Mitsui Banking Corporation)

Loan amount	10 billion yen
Loan term	10 years
Use of funds	Business funds
Execution date	Oct 10, 2024

# **Regional Co-creation**

- "Open House Area Ota" won the Good Desing Award 2024.
- "Abandoned Building Regeneration Marche" held in Minakami Town, Gunma Prefecture Joint development of "NOT A HOTEL", sold out before completion.





# Minakami Town, Gunma Prefecture – Minakami Onsen District

- Participating in regional co-creation based on a comprehensive industry-government-academiafinance partnership agreement \*since FY2021 (\*Partnership with Gunma Bank, Minakami Town, and Graduate School of Engineering, The University of Tokyo).
- Sept. 2024, the event was held at 4 locations in Minakami Onsen District, attracting 4,400 visitors.

# 🔇 GOOD DESIGN AWARD 2024

Home area to the "Gunma Crane Thunders" "Open House Arena Ota" (Ota City General Gymnasium)

#### **Community Co-Creation Arena**

Reducing the financial burden on local government (Construction and operation)

- Corporate hometown tax donation from the Group to Ota City
- Utilization of naming rights sponsorship fees
- Attracting entertainment activities such as concerts, martial arts events, and esports.



# Completion of sales for luxury vacation property, "NOT A HOTEL MINAKAMI TOJI" in Minakami Town, Gunma Prefecture.

- Long-term increase in the number of people engaged with the region
- Joint development with NOT A HOTEL Inc.
- Flexibility to acquire the optimal number of 10-night stays yearly.
- Hot spring villas designed by renowned architects.

# 5. Supplemental Financial Data

#### 5. Supplemental Financial Data

## **Consolidated Financial Results Trend**

														(¥ I
				FY2023 FY							FY2022	FY2023	FY2024	FY
			1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	Actual	Actual	Actual	
mily homes	Net sales		141,735	154,042	136,227	158,389	170,186	157,780	147,458	114,744	516,554	590,394	590,170	65
	Gross profit		24,925	26,845	22,590	23,981	26,740	22,655	20,566	15,078	93,912	98,343	85,040	10
	Gross Profit margin		17.6%	17.4%	16.6%	15.1%	15.7%	14.4%	13.9%	13.1%	18.2%	16.7%	14.4%	
	Operating Profit		16,484	18,692	13,902	14,098	17,959	13,447	11,696	6,564	63,014	63,178	49,668	
	Operating	Profit margin	11.6%	12.1%	10.2%	8.9%	10.6%	8.5%	7.9%	5.7%	12.2%	10.7%	8.4%	
Open House	Net sales		98,829	105,090	92,299	101,185	120,303	103,786	97,794	64,618	336,502	397,405	386,502	3
Development	Gross profit		17,822	18,923	15,785	15,245	18,759	14,487	13,786	8,328	63,683	67,778	55,360	
	Gross Prof	it margin	18.0%	18.0%	17.1%	15.1%	15.6%	14.0%	14.1%	12.9%	18.9%	17.1%	14.3%	
		Built-for-sale houses	1,184	1,267	1,145	1,333	1,642	1,483	1,399	984	3,624	4,929	5,508	
	Number delivered	Lands	833	940	816	844	915	693	694	354	3,402	3,433	2,656	
	delivered	Built-to order houses	544	474	382	402	503	433	463	433	1,918	1,802	1,832	
	11-1-1-1-1	Built-for-sale houses	44.0	43.6	42.9	42.3	43.1	41.6	40.7	41.4	43.1	43.2	41.8	
	Unit price	Lands	45.6	44.3	44.5	44.8	44.6	49.7	47.1	45.3	44.4	44.8	46.7	
Hawk One	Net sales		28,992	35,637	29,572	41,161	35,999	40,297	35,252	34,588	125,352	135,363	146,138	1
	Gross profit		4,702	5,018	4,086	5,297	4,214	4,608	4,102	4,611	21,825	19,105	17,538	
	Gross Profit margin		16.2%	14.1%	13.8%	12.9%	11.7%	11.4%	11.6%	13.3%	17.4%	14.1%	12.0%	
		Built-for-sale houses	524	647	506	726	671	718	623	569	2,283	2,403	2,581	
	Number delivered	Lands	83	112	100	118	83	119	80	111	346	413	393	
	delivered	Built-to order houses	32	43	40	42	52	49	50	49	168	157	200	
	Unit price	Sales	46.8	46.1	47.6	48.0	46.7	47.1	48.9	49.6	46.6	47.1	48.0	
Open House	Net sales		18,267	19,990	20,662	22,795	18,112	18,834	17,740	18,937	67,495	81,715	73,625	
Architect	Gross profit		1,898	2,471	2,685	3,094	2,777	3,091	2,786	2,422	6,130	10,149	11,078	
	Gross Prof	it margin	10.4%	12.4%	13.0%	13.6%	15.3%	16.4%	15.7%	12.8%	9.1%	12.4%	15.0%	
	Number	to ouside customers	679	644	697	744	615	627	661	753	2,876	2,764	2,656	
	delivered	to OHD	529	686	649	731	540	600	472	454	1,881	2,595	2,066	
Meldia	Net sales						37,332	30,353	28,271	44,563			140,519	
	Gross profit Gross Profit margin						3,828	3,474	4,036	1,684			13,023	
							10.3%	11.4%	14.3%	3.8%			9.3%	
	Number	buildings etc.					344	306	305	438			1,393	
	delivered	Apartments					49	18	9	34			110	

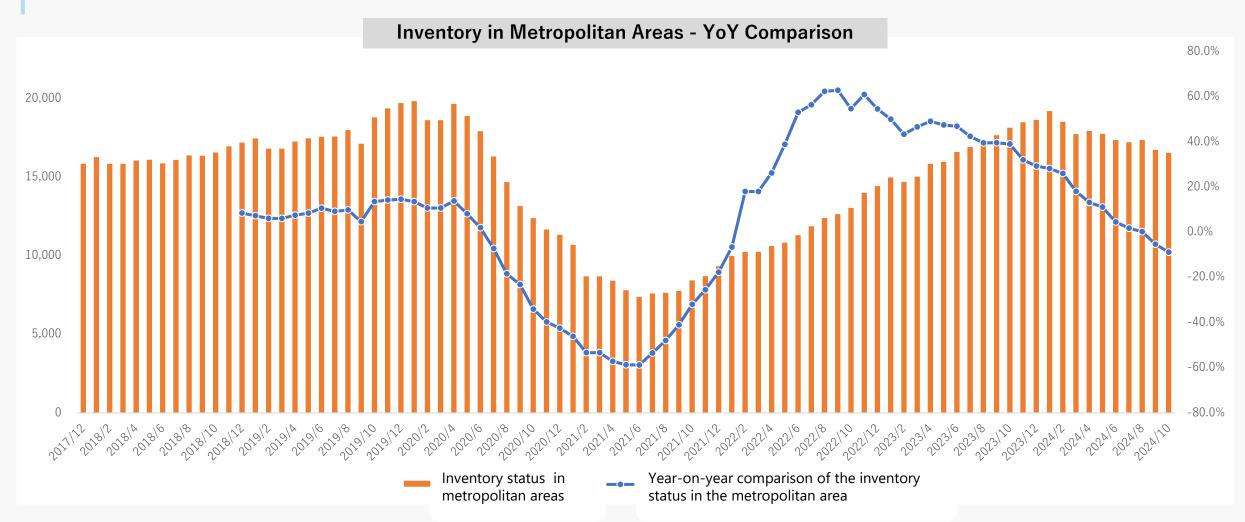
#### 5. Supplemental Financial Data

## **Consolidated Financial Results Trend**

														(¥ Million)
			FY2023					FY2	024		FY2022	FY2023	FY2024	FY2025
			1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	Actual	Actual	Actual	Plan
Condominiums	Net sales		3,347	23,126	13,481	85,029	3,730	1,815	19,232	64,516	62,362	124,984	89,294	76,000
	Gross profit		804	6,927	3,275	22,675	684	243	3,972	12,956	16,385	33,683	17,857	16,700
	Gross Profit margin		24.0%	30.0%	24.3%	26.7%	18.3%	13.4%	20.7%	20.1%	26.3%	26.9%	20.0%	22.0%
	Operating Profit		-432	4,561	1,218	19,791	-731	-1,185	2,076	10,504	10,654	25,139	25,139	9,600
	Operatin	g Profit margin	-	19.7%	9.0%	23.3%	-	-	10.8%	16.3%	17.1%	20.1%	20.1%	12.6%
	Number de	elivered	59	399	303	1,634	68	35	35 398		1,216	2,395	1,773	1,440
	Unit price		56.6	57.9	44.2	51.9	54.7	50.5	48.0	50.5	51.1	52.0	50.1	52.5
Property resales	Net sales		44,533	48,140	35,643	56,701	33,100	43,634	38,962	80,859	155,961	185,018	196,556	222,600
	Gross profi	t	7,422	6,892	6,337	7,747	6,063	2,220	6,082	11,522	24,695	28,400	25,890	34,200
	Gross Profit margin		16.7%	14.3%	17.8%	13.7%	18.3%	5.1%	15.6%	14.2%	15.8%	15.3%	13.2%	15.4%
	Operating Profit		5,429	5,456	4,300	5,036	4,257	337	3,589	9,085	17,669	20,222	17,268	22,700
	Operating Profit margin		12.2%	11.3%	12.1%	8.9%	12.9%	0.8%	9.2%	11.2%	11.3%	10.9%	8.8%	10.2%
	Number de	elivered	80	115	99	140	90	109	82	143	328	434	424	580
	Unit price		543	408	347	396	352	390	459	556	458	415	451	384
Others (U.S. real	Net sales		19,529	22,239	23,005	23,526	22,764	24,723	26,926	31,496	74,471	88,301	105,911	136,800
estate business)	Gross profit		3,992	4,283	5,218	3,183	4,389	5,189	6,086	5,760	14,530	16,679	21,424	24,600
	Gross Profit margin		20.4%	19.3%	22.7%	13.5%	19.3%	21.0%	22.6%	18.3%	19.5%	18.9%	20.2%	18.0%
	Operating Profit		2,267	2,224	3,194	980	2,096	2,782	3,767	2,807	8,205	8,667	11,452	15,200
	Operatin	g Profit margin	11.6%	10.0%	13.9%	4.2%	9.2%	11.3%	14.0%	8.9%	11.0%	9.8%	10.8%	11.1%
	Number delivered		221	290	303	281	256	258	286	306	1,071	1,095	1,106	1,270
Pressance Corporation	Net sales		39,199	46,497	35,596	40,183	40,999	41,928	33,162	64,759	145,324	161,476	180,850	218,600
	Gross profit		10,520	13,023	9,506	9,356	11,632	11,846	8,406	13,690	35,539	42,407	45,576	-
	Gross Profit margin		26.8%	28.0%	26.7%	23.3%	28.4%	28.3%	25.3%	21.1%	24.5%	26.3%	25.2%	-
	Operating Profit		6,827	8,588	5,205	5,169	8,031	7,688	3,422	8,325	20,727	25,791	27,466	21,000
	Operatin	g Profit margin	17.4%	18.5%	14.6%	12.9%	19.6%	18.3%	10.3%	12.9%	14.3%	16.0%	15.2%	9.6%
	Number	Studio-type condominiums	900	1,338	674	637	977	992	904	861	3,022	3,549	3,734戸	-
		Family-type condominiums	474	435	443	478	429	342	255	683	1,482	1,830	1,709戸	-
	delivered	Total	1,374	1,773	1,117	1,115	1,406	1,334	1,159	1,544	4,504	5,379	5,443戸	-



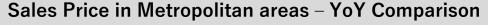
Inventory of newly built single-family homes increased from the latter half of 2021 and decreasing in 2024.

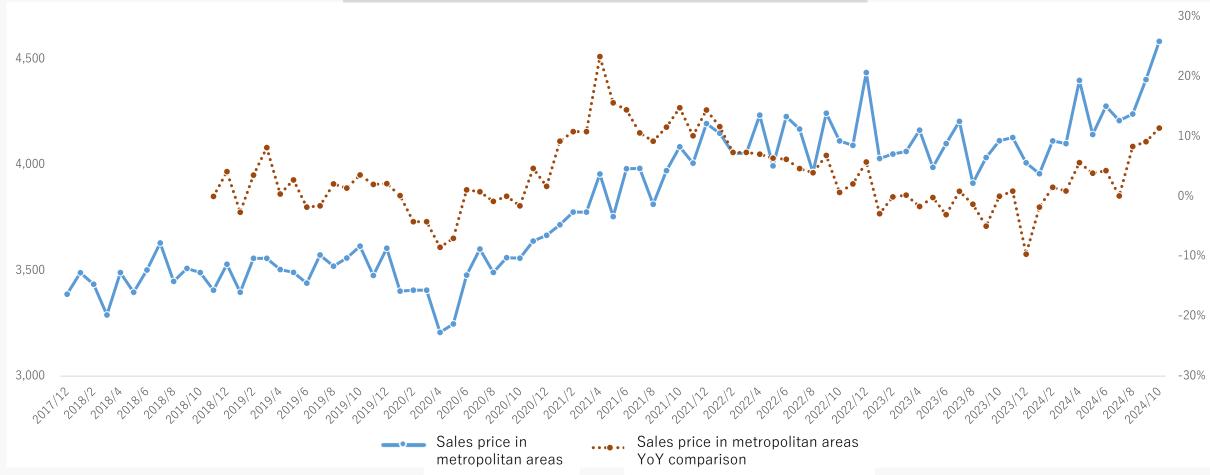


Source: REINS Market Information:

<sup>&</sup>quot;Monthly Market Watch" New Single-Family Home Report - Inventory Status

Newly built single-family homes underwent price adjustments after a surge in sales prices due to the tailwind of COVID-19.

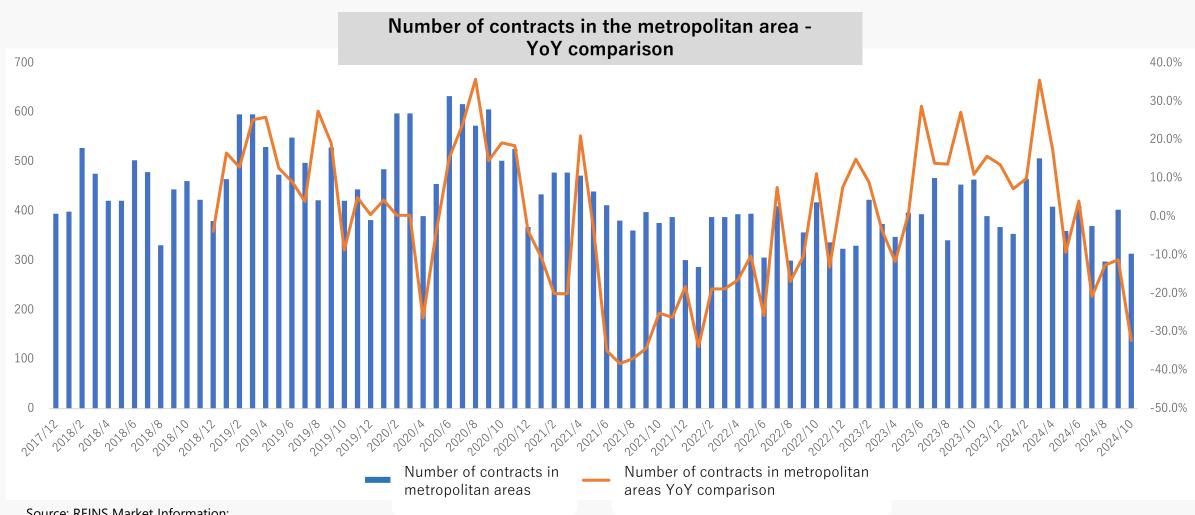




Source: REINS Market Information:

"Monthly Market Watch" New Single-Family Home Report - Sales Price

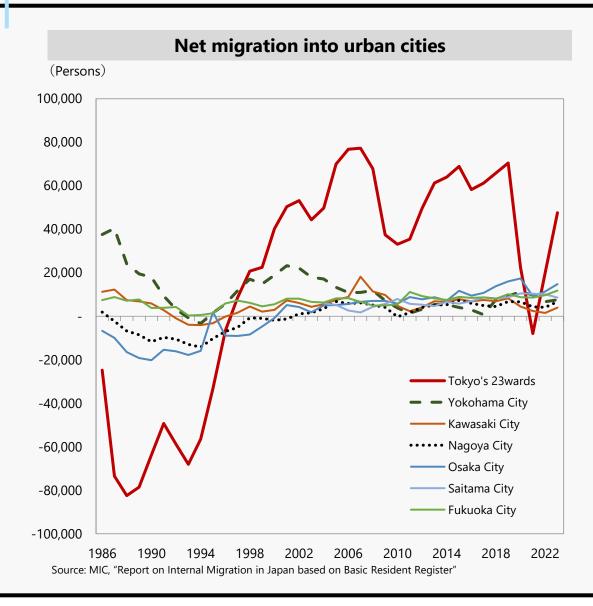
While the current demand for newly built detached houses remains solid, the number of contracts signed is flat.



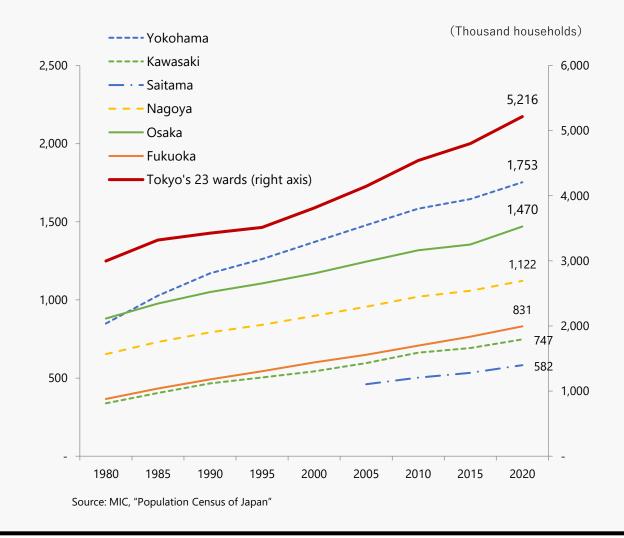
Source: REINS Market Information:

<sup>&</sup>quot;Monthly Market Watch" New Single-Family Home Report - Contract Status

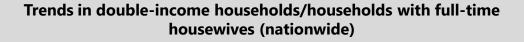
# The population has been concentrating and the number of households has been increasing in urban areas.

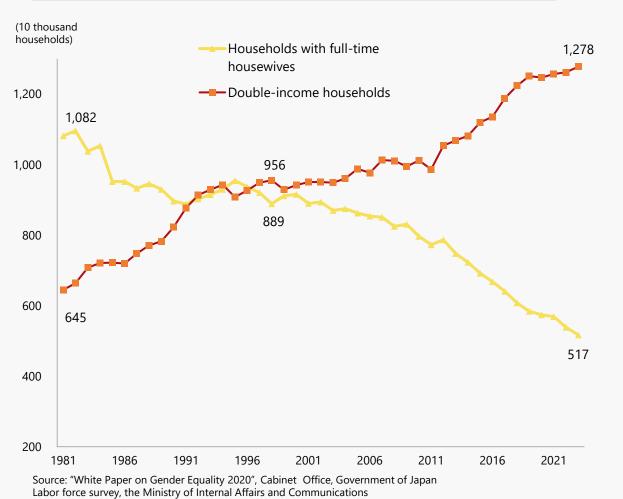


#### Number of households in major cities

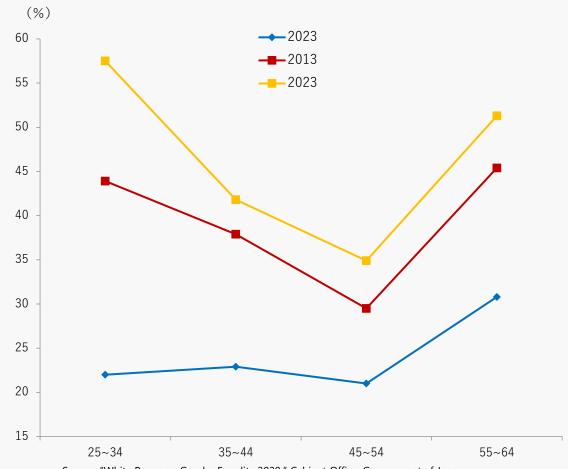


#### Double-income households and child-rearing households are turning their eyes to urban areas, where they can reduce commuting time.



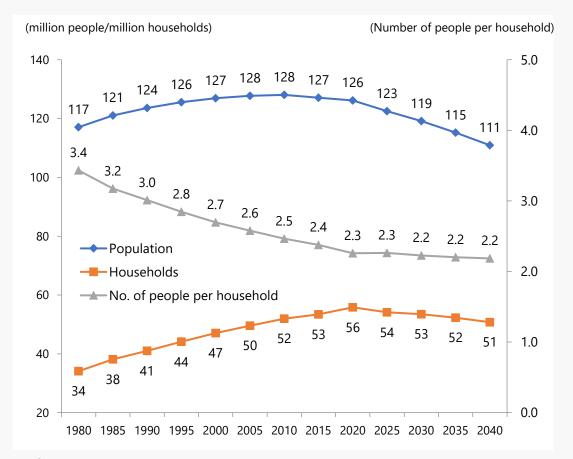


#### **Trends in the Proportion of Full-Time Housewives** (by Age Group)



# The number of households in urban areas is expected to continue increasing, despite a total population decline in Japan.

#### **Future population and household estimates for Japan**



Sources:

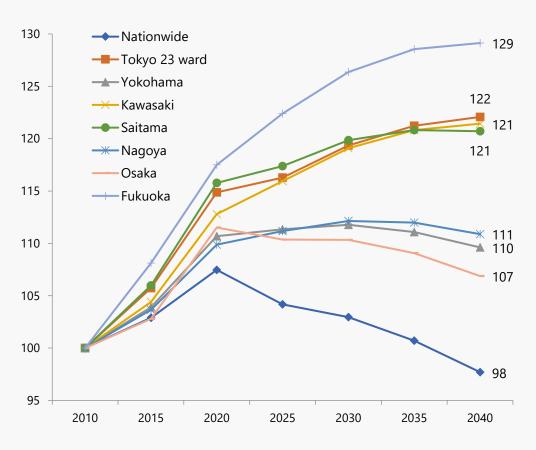
1980-2015: "2015 Population Census", Statistics Japan

2015-2040 : " Population Projection for Japan, 2018 projection ", "Household Projections for Japan , 2018

projection", the National Institute of Population and Social Security Research

Number of people per household was calculated by dividing the total population by number of households.

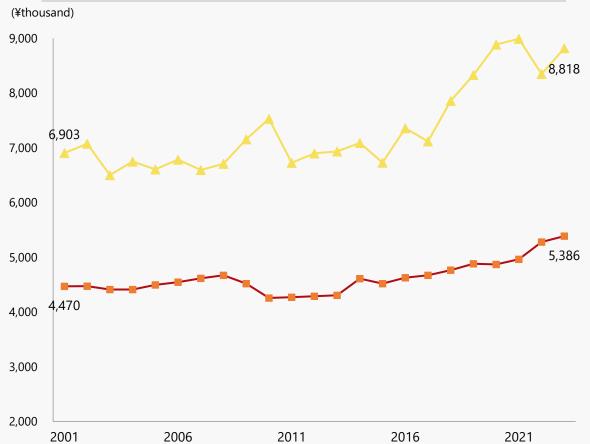
#### **Future household estimates for urban areas (index)**



Sources: Numbers of households by city were projected with reference to "Household Projection for Japan (National Projection)" and "Population Projection for Japan by Prefectures" for 2018 projection, published by the National Institute of Population and Social Security Research, and were converted to indicators with actual results of 2010 set at 100.

# In urban areas, incomes are rising more rapidly, offering promising potential for purchasing power in the housing market.

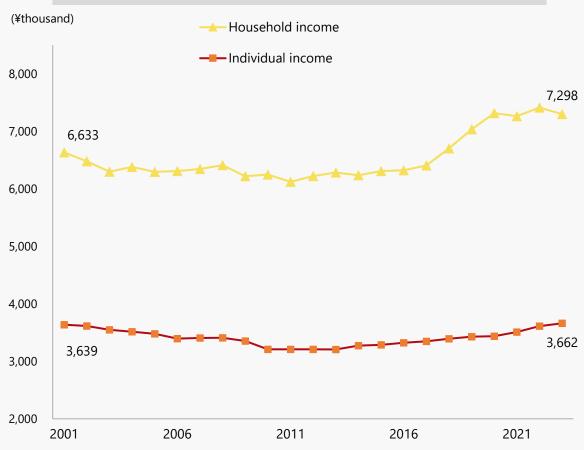
# Household income and Individual income (Tokyo's 23 wards)



Source: Annualized based on the actual monthly income of households (working families) with two-or-more person household, obtained from the report "Family Income and Expenditure Survey," the Ministry of Internal Affairs and Communications

Calculated by diving taxable income by the number of taxpayers, based on data obtained from the report "Survey of Taxation of Municipal Inhabitant Taxes, etc." by the Ministry of Internal Affairs and Communications

# Household income and Individual income (nationwide)



# Price gaps between condominiums and single-family homes have occurred due to the difference between construction costs and land cost.

#### Construction costs per m (in Tokyo)

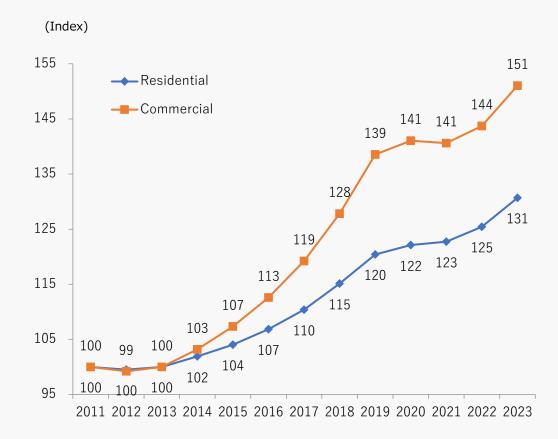


Source: MLIT "Housing Starts"

The average construction cost per  $\vec{m}$  was calculated by dividing the estimated construction cost by the total floor area.

Data for ready built wooden single-family homes were used for single-family homes and data for RC and SRC apartment buildings were used for condominiums.

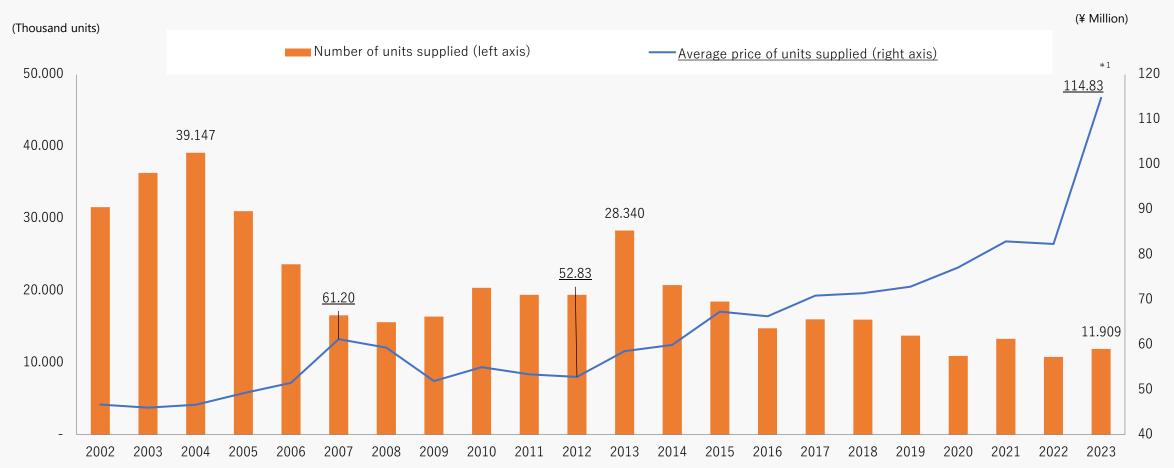
#### Land price by use (in Tokyo's 23 wards)



Source: MILT "Prefectural Land Price"
The standard land price as of July 1 each year is determined by prefectural governors.
The land price index of each year was calculated by using the rate of change from the land price by use in 2011, which was indexed to 100.

Options available for consumers are decreasing due to the increase in condominium prices and decrease in number of new condominiums supplied.

#### Number and average price of new condominiums supplied in Tokyo's 23 wards

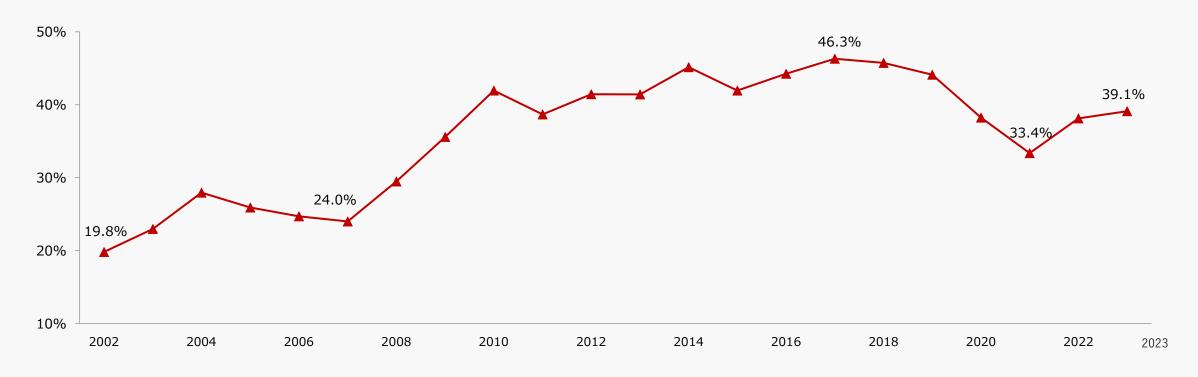


Source: MILT, "Annual Summary of National New Condominium Market Trends"

\* 1: the average prices of condominiums have increased as a result of the sales influence from luxury developments like "Mita Garden Hills"

Prices of condominiums are less likely to fall sharply as the market is oligopolistic and dominated by major real estate companies.

# Trends in the market share of seven major real estate companies in new condominiums in the Tokyo metropolitan area



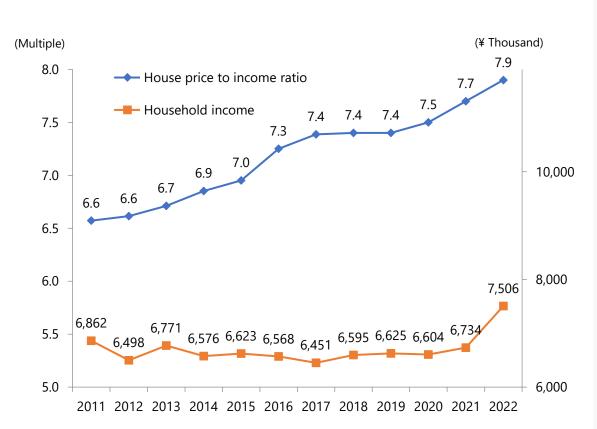
Source: The share of new condominium sales in the Tokyo Metropolitan area in "Condominium Market Trends" by Real Estate Economic Institute Co., Ltd.

Sumitomo Realty & Development, Daikyo, Tokyu Land, Tokyo Tatemono, Nomura Real Estate Holdings, Mitsui Fudosan, Mitsubishi Estate

<sup>\*</sup> Seven major real estate companies:

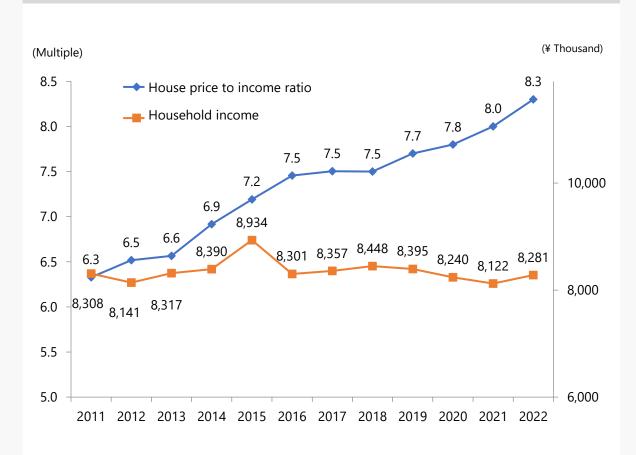
#### The income multiplier has increased, leading to significant disparities in household income.

# House Price to Income Ratio and Household Income of Single-family Home Purchasers (in Tokyo)



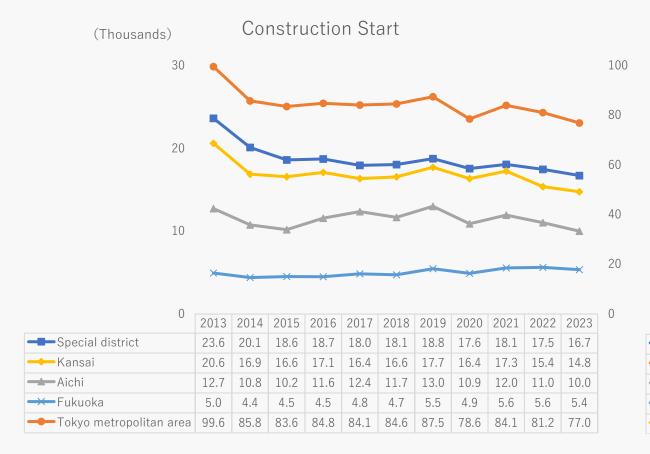
Source: "Customer Survey on Flat 35 Users" by Japan Housing Finance Agency
Compiled using data of housing loans approved from April through March of the following year
Single-family homes: New home purchase funds (detached house, etc.); Condominiums: New condominium purchase funds (apartment buildings)
Household income is the total of income of home loan applicants and income of his or her spouse or other person(s) living in the same household
Home price to income ratio is calculated based on the total necessary funds including funds on hand.

# House Price to Income Ratio and Household Income of Condominium Purchasers (in Tokyo)



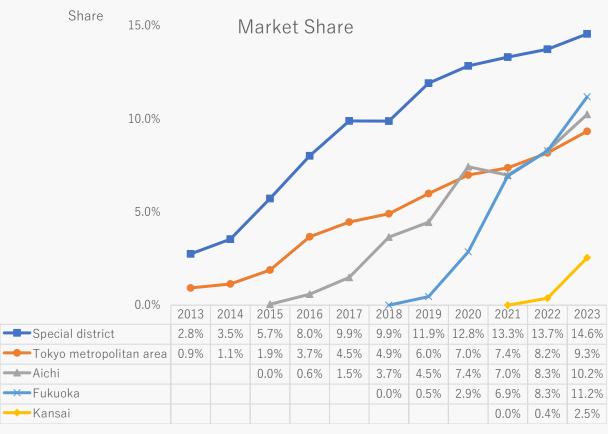
# Our single-family homes are deploying a dominant strategy in urban areas, steadily increasing market share.

#### New single-family housing starts in our service areas



Sources: "Construction Statistics", "Housing Starts", the Ministry of Land, Infrastructure, Transport and Tourism.

#### The Group's market share by service area



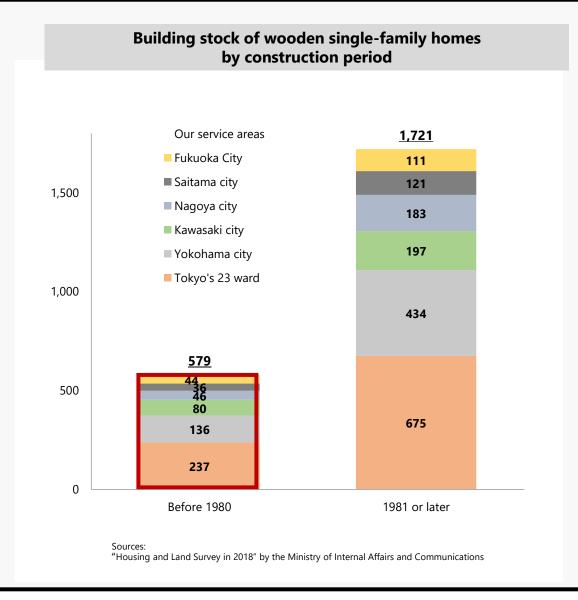
Calculated by dividing number of properties delivered in each period of the Group by the number of construction starts by area in each year.

Until FY2018: Only Open House Development is included

From FY2019: Hawk One is included.

FY2021 figures are estimates divided by the number of housing starts by area in 2020 due to the period for statistical.

### There is an abundant supply of aging housing stock available for development purposes.



#### **Housing situation in Japan**

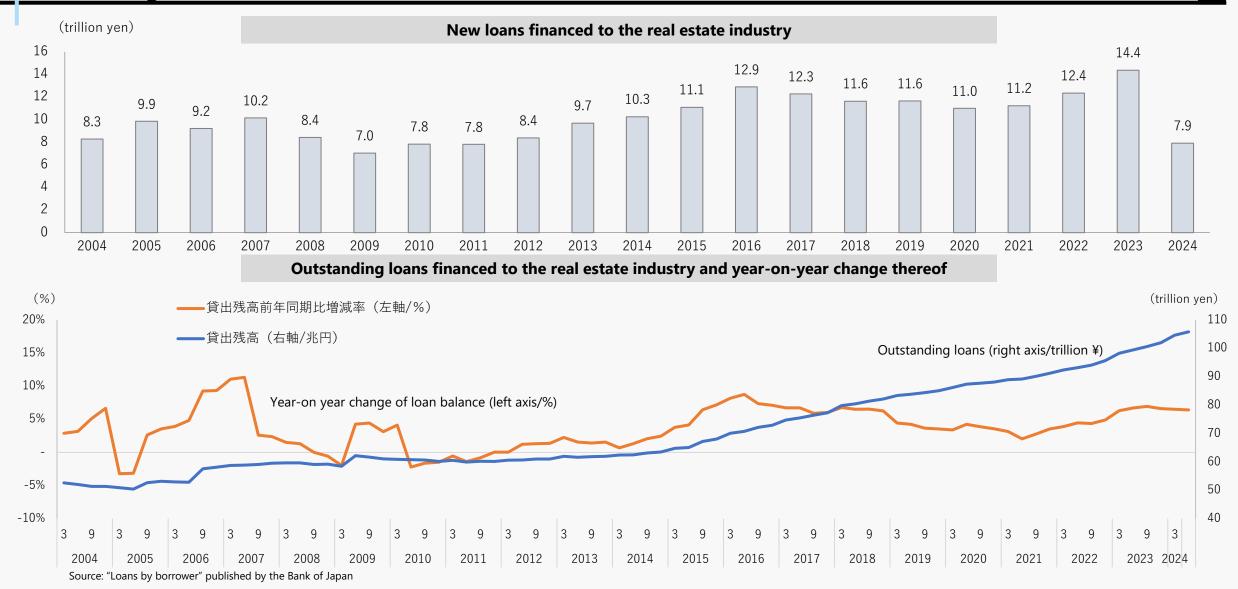
- The average age of homes rebuilt in Japan is
  - 37.0 years. \*1
- The average site area per single-family home lot in Tokyo's 23 wards in 1988 was
  - **40.3** *tsubo* (1,431.6 sq. ft). \*2
- The average site area of single-family homes developed by Open House is

**17-18** *tsubo* (600-640 sq. ft), enabling it to build two homes per single-family home lot.

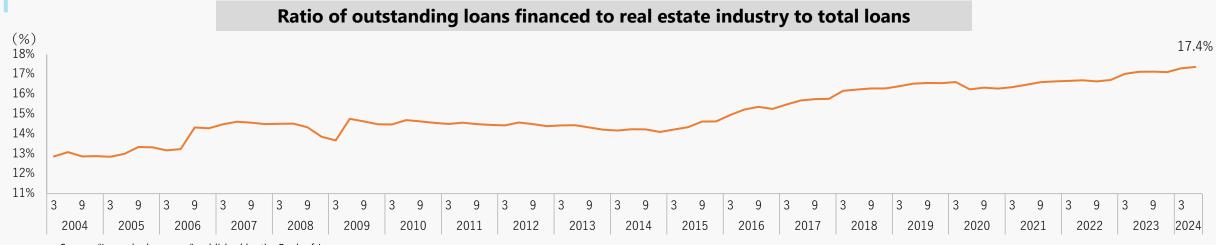
#### Sources.

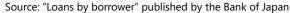
- \*1 "Customer Survey Report on the Purchase of Detached Houses in the Fiscal Year 2017" by Japan Federation of Housing Organizations
- \*2 "Housing and Land Survey in 1988" by the Ministry of Internal Affairs and Communications

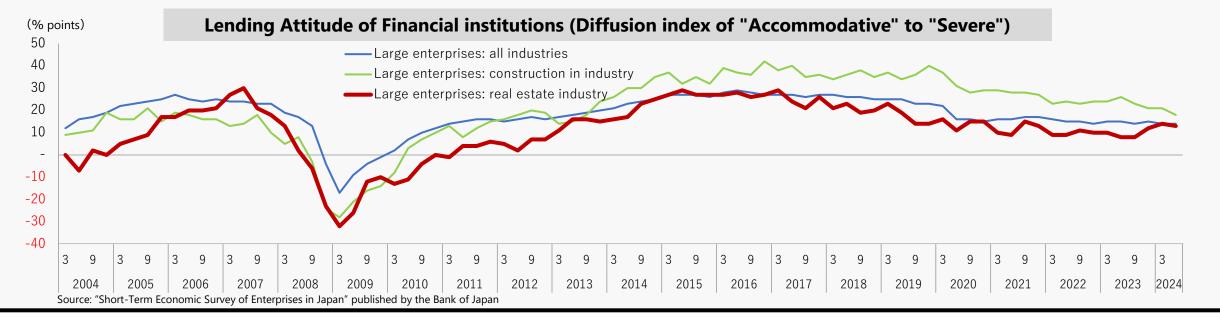
New lending to the real estate industry is decreasing, yet the outstanding loan balance is increasing.



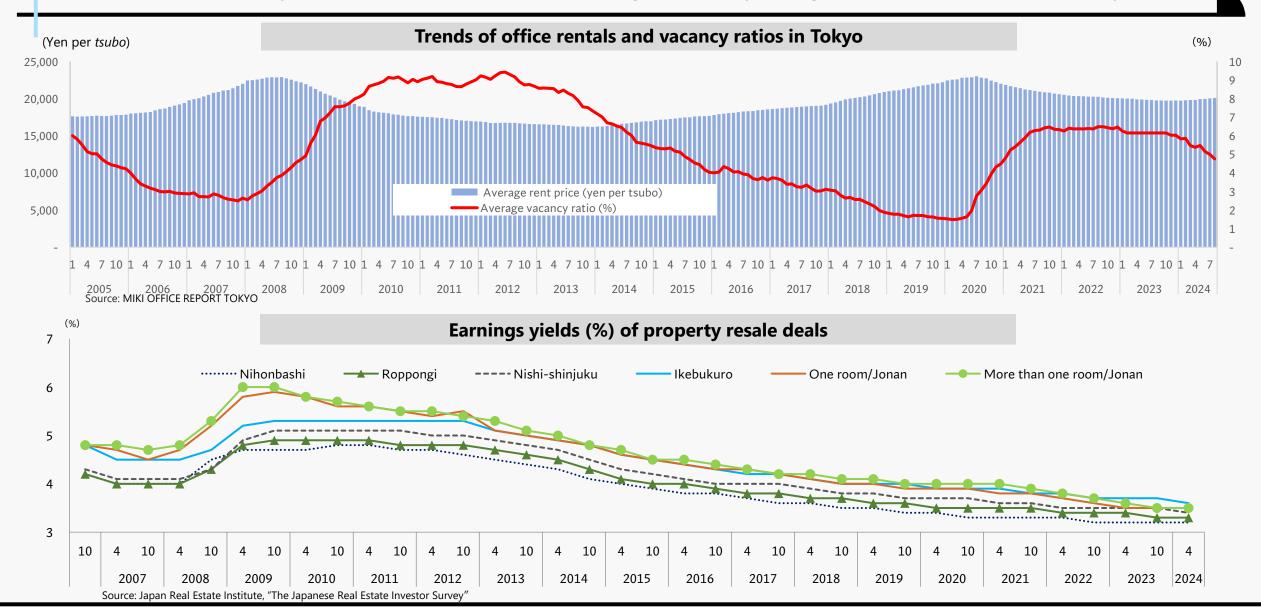
## The ratio of outstanding loans financed to the real estate industry to total loans has increased.







Demand for property resale real estate remains strong, driven by rising rental costs and decline in yields.





## https://openhouse-group.co.jp/ir/en/

#### ——Disclaimer ——

This document contains forward-looking statements concerning future business performance. These statements include company forecasts based on information available at the time of publication and involve potential risks and uncertainties. They do not constitute a guarantee of future results. The information provided herein is subject to change without notice; no guarantees are provided with regard to the accuracy or reliability of such information.

This document is provided for informational purposes only. It does not constitute a solicitation to invest.

This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.